

Minutes of the meeting of the Finance Committee of the Board of Directors of the Cook County Health and Hospitals System held Thursday, May 24, 2012 at the hour of 8:30 A.M., at 1900 W. Polk Street, in the Second Floor Conference Room, Chicago, Illinois.

I. Attendance/Call to Order

Chairman Carvalho called the meeting to order.

Present: Chairman David Carvalho and Directors Quin R. Golden; Luis Muñoz, MD, MPH; and Jorge Ramirez (4)

Board Chairman Warren L. Batts (ex-officio) and Director Hon. Jerry Butler

Absent: Director Heather O'Donnell, JD, LLM (1)

Additional attendees and/or presenters were:

Gina Besenhofer – System Director of Supply Chain Management

John Cookinham – System Interim Chief Financial Officer

Helen Haynes – System Associate General Counsel

Dorothy Loving – Executive Director of Finance

Sandra Martell, RN, MS, DNP – Cook County Department of Public Health

Terry Mason, MD – System Chief Medical Officer

John O'Brien, MD – System Chair of Planning, Education and Research

Ram Raju, MD, MBA, FACS, FACHE – Chief Executive Officer

Elizabeth Reidy – System General Counsel

Deborah Santana – Secretary to the Board

Kimberly Velasquez – Interim System Director of Budget

Joy Wykowski – Chief of Staff to the Chief Executive Officer

II. Public Speakers

Chairman Carvalho asked the Secretary to call upon the registered speakers.

The Secretary called upon the following registered public speaker:

1. George Blakemore Concerned Citizen

III. Action Items

A. Minutes of the Finance Committee Meeting, March 23, 2012

Director Muñoz, seconded by Director Golden, moved to accept the minutes of the Finance Committee Meeting of March 23, 2012. THE MOTION CARRIED UNANIMOUSLY.

B. Contracts and Procurement Items (Attachment #1)

This item was considered concurrently with Item III(C).

Gina Besenhofer, System Director of Supply Chain Management, presented the requests for the Committee's consideration. The Committee reviewed and discussed the requests.

III. Action Items

B. Contracts and Procurement Items (continued)

The following individuals presented additional information: Dr. Ram Raju, Chief Executive Officer; Dr. Sandra Martell, Interim Chief Operating Officer of the Cook County Department of Public Health; and Joy Wykowski, Chief of Staff to the Chief Executive Officer.

Chairman Carvalho inquired as to the reason for backdating request numbers 1 through 3. Ms. Besenhofer responded that it is her experience that occasionally, the official documents for grants are not received until after the fact. Chairman Carvalho agreed that this is sometimes the case; he stated that the transmittals should include information on the reason for delay and subsequent backdating of requests.

With regard to request number 2, Chairman Carvalho noted that the transmittal states that the previous grant was from the Illinois Public Health Association (IPHA); he inquired how this request can be a renewal with the Public Health Institute of Metropolitan Chicago (PHIMC), as IPHA and PHIMC are two different entities. Dr. Martell stated that last year, IPHA was the grant awardee for the HIV prevention program. This year, PHIMC is the grant awardee; PHIMC subcontracts with the System to provide HIV testing. Chairman Carvalho indicated that the transmittal should reflect that this is a grant contract acceptance with PHIMC, not a renewal.

With regard to request number 4, Chairman Carvalho inquired as to when the System will release a Request for Proposals (RFP) for this service. Dr. Raju responded that an RFP will be done next year. In response to Chairman Carvalho's question regarding contract deliverables and geographic distribution of services rendered, Ms. Besenhofer stated that deliverables are being made a part of all contracts, moving forward. Ms. Wykowski stated that reports provided by the grantees include information on the geographic distribution, sorted by zip code, of the recipients of the services.

Dr. Raju provided a brief overview of request number 6; this was a request to execute a contract with Global Healthcare Exchange, for an electronic data interchange software solution. He stated that this item was absolutely essential for running a health care system. Ms. Besenhofer noted that the implementation of the system will provide checks and balances in the supply chain process that do not currently exist; for example, the process will provide for a segregation of duties between ordering and receiving, to reduce the likelihood of fraud. Dr. Raju indicated that, initially when a software program for this purpose was being considered, it was thought that the System should wait until the County selects and implements an Enterprise Resource Planning (ERP) system; however, the System cannot defer on this important management tool for the two to three year timeframe that is anticipated for the County to select and implement an ERP system.

Director Golden, seconded by Director Muñoz, moved the approval of request numbers 1 through 13, with the exception of request number 10, under the Contracts and Procurement Items and Supplemental Contract and Procurement Item. THE MOTION CARRIED.

Chairman Carvalho abstained and voted PRESENT on request numbers 1, 4 and 12.

III. Action Items (continued)

C. Supplemental Contracts and Procurement Items (Attachment #2)

This item was considered concurrently with Item III(B).

D. Approval of Transfer of Funds requests (Attachment #3)

Kimberly Velasquez, Interim System Director of Budget, presented the request for approval of a transfer of funds for the Committee's consideration.

Director Golden, seconded by Director Muñoz, moved the approval of the transfer of funds request. THE MOTION CARRIED UNANIMOUSLY.

E. Any items listed under Sections III and IV

F. Proposed Academic Affiliation Agreements (Attachment #4)

John O'Brien, MD, System Chair of Planning, Education and Research, presented the requests for the Committee's consideration.

Following discussion, it was determined that the transmittal for request number 4 should not reference subspecialists; this agreement only pertains to residents. The previous agreement included a UIC colo-rectal attending physician; however, Dr. O'Brien stated that the proposed agreement does not include the provision for a subspecialist.

Director Golden, seconded by Director Ramirez, moved to approve request numbers 1 through 4, under the Proposed Academic Affiliation Agreements. THE MOTION CARRIED.

Director Muñoz voted PRESENT on request numbers 1 through 4

IV. Recommendations, Discussion/Information Items

A. Notification of Emergency Purchases

There were no Emergency Purchases for the Committee to review.

B. Financial Reports through March 2012 (Attachment #5)

Dorothy Loving, Executive Director of Finance, presented the Financial Reports through March 2012. The Committee reviewed and discussed the information.

Director Ramirez, seconded by Director Golden, moved to accept the Financial Reports through March 2012. THE MOTION CARRIED UNANIMOUSLY.

V. Report from Chief Financial Officer (Attachment #6)

- A. Update on Revenue Cycle Initiatives**
- B. Financial Dashboard**
- C. CareLink Policy**

John Cookinham, System Interim Chief Financial Officer, presented his report. The Committee reviewed and discussed the information.

During the discussion of the update on the CareLink Policy, Chairman Carvalho noted that he was puzzled by the residency number as reflected in the report; for decades, the percentage of patients that reside outside of Cook County has been estimated to be approximately 5%. In the report, the number of patients who were denied enrollment into CareLink due to residency was 100 out of 33,000 persons screened, which is .3%; Chairman Carvalho asked whether the 5% number has been inaccurate for years, or whether the variance was due to a change in how the System confirms residency. Mr. Cookinham responded that those people who are not residents of the County may not have made applications for CareLink. The number of 33,000 represents those people who submitted a formal application.

Mr. Cookinham noted that those patients who are not County residents will end up receiving a self-pay statement; these patients include those who do not qualify for Medicaid or Medicare, and who have not applied or who are not being processed for Carelink. He stated that he can provide information on the number of patients in that category. Additionally, he stated that he can provide information on the number of dollars that the System places with a collection agency each month. Mr. Cookinham was asked to confirm that our practices are in compliance with Illinois law on charity care.

Chairman Carvalho noted that, at the end of the year, CareLink should be re-evaluated, to see how it is working; if necessary, some of the parameters could be adjusted.

During the presentation of information in the Financial Dashboard (on page 11 of the report), Board Chairman Batts asked for a clearer definition of "non-productive." Mr. Cookinham responded that non-productive dollars represent those dollars paid to employees for holiday, vacation, sick and bereavement time off.

Chairman Carvalho noted that, given the scheduled holidays and sick/vacation time allotted for each employee, there is a structural non-productive time built-in; therefore, the portion above and beyond the structural non-productive time is that which may be manageable. He inquired whether the structural non-productive time could be conveyed; management should be focusing on the manageable part, as the structural part is not within their authority to change or influence, beyond the enforcement of compliance with policies and procedures on the usage of this time accrued.

The Committee discussed the information provided in the Financial Dashboard relating to volume and Medicaid application inventory. Chairman Carvalho asked whether management has determined the correlation, if any, between the volume numbers and Medicaid application inventory numbers. Mr. Cookinham stated that he can provide information on the days in revenue outstanding by payer; if either one of those numbers is going up or going down, that provides a better reflection of how the System is being effective. Dr. Raju noted that the number of Medicaid applications submitted by Chamberlin Edmonds & Associates remains the same; however, the methodology was changed a little bit, to concentrate on the inpatient side.

V. Report from Chief Financial Officer (continued)

The Committee briefly discussed the activities related to the Sponsored Programs; Dr. Terry Mason, System Chief Medical Officer, stated that both Corporate Compliance and Internal Audit have been engaged to do a full analysis of every grant. As it is anticipated that reports from this analysis will go back through the Audit and Compliance Committee, Chairman Carvalho stated that review of this information would not also need to be done by the Finance Committee.

VI. Adjourn

As the agenda was exhausted, Chairman Carvalho declared the meeting ADJOURNED.

Respectfully submitted,
Finance Committee of the
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXX
David Carvalho, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXX
Deborah Santana, Secretary

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
May 24, 2012

ATTACHMENT #1

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

ITEM III(B)

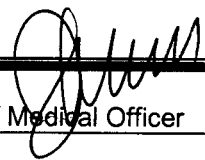
MAY 24, 2012 FINANCE COMMITTEE MEETING

CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
Renew Grants					
1	Illinois Department of Public Health, Division of Environmental Health	Service - Vector Surveillance and Control	Grant renewal amount: \$602,413.00	CCDPH	2
2	Public Health Institute of Metropolitan Chicago (PHIMC)	Service - HIV/AIDS prevention services direct	Grant renewal amount: \$80,550.00	CCDPH	3
3	Great Lakes Hemophilia Foundation	Service - hemophilia services coordination at Stroger Hospital	Grant renewal amount: \$13,312.00	SHCC	4
Amend Grant					
4	Illinois Department of Public Health	Service - Breast and Cervical Cancer Prevention Program	Grant increase amount: \$35,000.00	CCDPH	5
Renew CCHHS Grants					
5	Various crisis centers - see transmittal	Service - rape crisis services	\$200,000.00	System	6
Execute Contracts					
6	Global Healthcare Exchange	Product and Service - electronic data interchange software solution	\$3,151,500.00	System	8
7	Boston Scientific	Product - urological supplies	\$797,366.00	SHCC	10
8	Medrad Inc.	Product - computed tomography (CT) syringes	\$644,895.00	PHCC, SHCC, OFHC	12
9	CDW-G	Product - SAP licenses, wireless access points, UPS batteries	\$566,698.19	System	13
10	Bio Rad Laboratories	Product - Bio Rad controls and slides	\$399,278.00	SHCC	16
11	INO Therapeutics, LLC d/b/a Ikaria	Product - inhaled nitric oxide gas	\$343,920.00	SHCC	18
12	Illinois Department of Public Health	Service - State-mandated newborn metabolic screening (PKU)	\$163,800.00	SHCC	19

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST



SPONSOR: Sandra Martell, R.N., D.N.P., Interim COO, CCDPH		EXECUTIVE SPONSOR: Terry Mason, M.D. System Chief Medical Officer	
DATE: 04/09/2012		PRODUCT / SERVICE: Service –Vector Surveillance and Control	
TYPE OF REQUEST: Grant Contract Renewal		VENDOR / SUPPLIER: Illinois Department of Public Health, Division of Environmental Health, Springfield, IL	
ACCOUNT: 755-1201 Department of Public Health		DEFERRED LIABILITY: \$218,049.00	GRANT FUNDED AMOUNT: \$602,413.00
CONTRACT PERIOD: 04/01/2012 thru 03/31/2013		CONTRACT #: 25380340	
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A			

PRIOR CONTRACT HISTORY:

The previous grant contract with the Illinois Department of Public Health was for twelve (12) months in the amount of \$438,035.00 and was approved by the Cook County Health and Hospitals System Board on 08/26/2011.

NEW PROPOSAL JUSTIFICATION:

The grant contract renewal is in the amount of \$602,413.00 for a grant period of twelve (12) months. The Vector (Mosquito) Surveillance and Control Grant provides funding for environmental surveillance, public information, human case investigation, and disease prevention (West Nile virus and St. Louis encephalitis). The deferred liability for this agreement is \$218,049.00.

FINANCIAL BENEFIT: (Prior Cost versus New Cost)

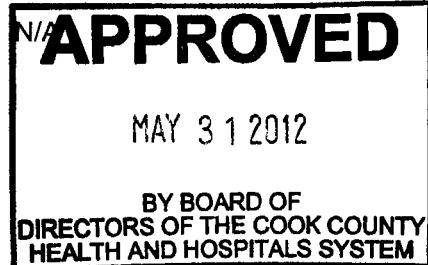
Savings calculation: NA

Percent: N/A

TERMS OF REQUEST:

This is a request to renew Grant Contract Number 25380340 for Vector (Mosquito) Surveillance and Control from 04/01/2012 thru 03/31/2013 in the amount of \$602,413.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A




ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO: 
Carol Schneider, System Chief Operating Officer

CCHHS CFO: 
John Cookinham, Interim Chief Financial Officer

CCHHS CEO: 
Ram Raju, Chief Executive Officer

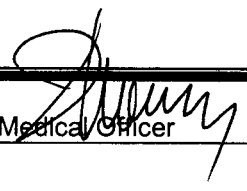
Request #
1

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BOARD APPROVAL REQUEST

SPONSOR: Sandra Martell, R.N., D.N.P., Interim COO, CCDPH		EXECUTIVE SPONSOR: Terry Mason, M.D. System Chief Medical Officer 	
DATE: 04/05/2012		PRODUCT / SERVICE: Service –HIV/AIDS Prevention Services Direct	
TYPE OF REQUEST: Grant Contract Renewal		VENDOR / SUPPLIER: Public Health Institute of Metropolitan Chicago, Chicago, Illinois	
ACCOUNT: 955-1201 Department of Public Health		DEFERRED LIABILITY: \$80,550.00	GRANT FUNDED AMOUNT: \$80,550.00
CONTRACT PERIOD: 01/01/2012 thru 06/30/2012		CONTRACT NUMBER: PH-1201	
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A			

PRIOR CONTRACT HISTORY:

The previous grant contract with the Illinois Public Health Association was for twelve (12) months in the amount of \$161,100.00 and was approved by the Cook County Health and Hospitals System Board on 07/29/2011.

NEW PROPOSAL JUSTIFICATION:

This program provides trained counselors to conduct HIV/AIDS prevention services to include counseling, testing and referral, and partner counseling and referral, and report the results to the Public Institute of Metropolitan Chicago. The deferred liability for this agreement is \$80,550.00.

FINANCIAL BENEFIT: (Prior Cost versus New Cost)

Savings calculation: NA

Percent: N/A

TERMS OF REQUEST:

This is a request to renew a Grant Contract for HIV/AIDS Prevention Services Direct from 01/01/2012 thru 06/30/2012 in the amount of \$80,550.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO: 

Carol Schneider, System Chief Operating Officer

CCHHS CFO: 

John Cookinham, Interim Chief Financial Officer

CCHHS CEO: 

Ram Raju, Chief Executive Officer

APPROVED

MAY 31 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

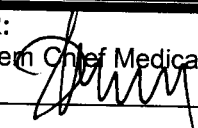
2

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BOARD APPROVAL REQUEST

SPONSOR: Margaret Tefler, M.D., Department of Medicine, CCHHS		EXECUTIVE SPONSOR: Terry Mason, M.D., System Chief Medical Officer, CCHHS 	
DATE: 03/05/2012		PRODUCT / SERVICE: Service – Hemophilia Services Coordination at Stroger Hospital	
TYPE OF REQUEST: Grant Contract Renewal		VENDOR / SUPPLIER: Great Lakes Hemophilia Foundation, Milwaukee, WI	
ACCOUNT: 847-1103 Stroger Hospital		DEFERRED LIABILITY: \$13,312.00	GRANT FUNDED AMOUNT: \$13,312.00
CONTRACT PERIOD: 09/30/2011 thru 09/30/2012		CONTRACT NUMBER: 1U27DD0008620	
COMPETITIVE SELECTION METHODOLOGY: RFP N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A			

PRIOR CONTRACT HISTORY:

The current grant contract with the Great Lakes Hemophilia Foundation is for twelve (12) months in the amount of \$25,470.00 and was approved by the Cook County Health & Hospitals System Board on 02/24/2011.

NEW PROPOSAL JUSTIFICATION:

This renewal provides funding to be able implement and evaluate strategies to prevent the complications of hemophilia. It also provides for coordination of services for the clients with congenital bleeding disorders at Stroger Hospital. The deferred liability for this agreement is \$13,312.00.

FINANCIAL BENEFIT: [Prior cost verses New Cost]

Savings calculation: N/A

Percent: N/A

TERMS OF REQUEST:

This is a request to renew grant contract number 1U27DD0008620 for a period of twelve (12) months from 09/30/2011 thru 09/30/2012 in the amount of \$13,312.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: N/A

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO: 

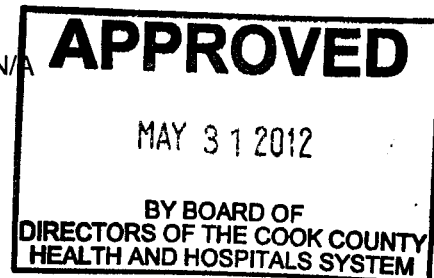
Carol Schneider, System Chief Operating Officer

CCHHS CFO: 

John Cookinham, Interim Chief Financial Officer

CCHHS CEO: 

Ram Raju, Chief Executive Officer



Request #

3

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BOARD APPROVAL REQUEST

SPONSOR: Sandra Martell, R.N., D.N.P., Interim COO, CCDPH		EXECUTIVE SPONSOR: Terry Mason, M.D. System Chief Medical Officer	
DATE: 03/06/2012		PRODUCT / SERVICE: Service –Breast & Cervical Cancer Prevention Program	
TYPE OF REQUEST: Grant Contract Amendment		VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois	
ACCOUNT: 997-1101 Department of Public Health		DEFERRED LIABILITY: \$204,663.00	GRANT FUNDED AMOUNT: \$35,000.00 increase to \$573,845.00
CONTRACT PERIOD: 07/01/2011 thru 06/30/2012		CONTRACT NUMBER: 26180007	
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A			

PRIOR CONTRACT HISTORY:

The current grant contract with the Illinois Department of Public Health is for twelve (12) months in the amount of \$538,845.00 and was approved by the Cook County Health and Hospitals System Board on October 27, 2011.

NEW PROPOSAL JUSTIFICATION:

This amendment increases the grant contract amount by \$35,000.00 to a total contract amount of \$573,845.00. This program provides comprehensive breast and cervical cancer screenings and diagnostic services to eligible women in suburban Cook County. The objective is to detect breast and cervical cancer at its earliest stages. The total deferred liability for this agreement is \$204,663.00.

FINANCIAL BENEFIT: (Prior Cost versus New Cost)

Savings calculation: NA
Percent: N/A

TERMS OF REQUEST:

This is a request to amend grant contract number 26180007 from 07/01/2011 thru 06/30/2012 in the amount of \$35,000.00. The total Grant Contract Amount is increased to \$573,845.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: Pending

CCHHS COO:

Carol Schneider, System Chief Operating Officer

CCHHS CFO:

John Cookinham, Interim Chief Financial Officer

CCHHS CEO:

Ram Raju, Chief Executive Officer

APPROVED

MAY 31 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

4

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BOARD APPROVAL REQUEST

SPONSOR: Ram Raju, Chief Executive Officer		
DATE: May 8, 2012	PRODUCT / SERVICE: Rape Crisis Services	
TYPE OF REQUEST: Renew Grants	VENDOR / SUPPLIER: Mujeres Latinas en Accion, Cicero, Illinois Northwest CASA, Arlington Heights, Illinois Pillars, Berwyn, Illinois Rape Victim Advocates (RVA), Chicago, Illinois YWCA Metropolitan Chicago, Chicago, Illinois	
FISCAL IMPACT: 890-260 Account	\$200,000	GRANT FUNDED AMOUNT: NA
CONTRACT PERIOD: May 1, 2012 through April 30, 2013	CONTRACT #: NA	
NA	COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP]	
NA	NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE]	

PRIOR CONTRACT HISTORY:

During the FY2010 & FY2011 budget process the Cook County Board approved an amendment in the amount of \$200,000 in one-time funds to provide grants to area rape crisis centers to assist with the provision of medical and legal advocacy, crisis intervention, counseling and information and referral services to survivors of sexual assault and abuse. Through a Request for Proposal (RFP) process grant funds were awarded to five rape crisis centers in Cook County as follows: Mujeres Latinas en Accion - \$36,600; Northwest CASA - \$36,600; Pillars - \$36,600; Rape Victim Advocates (RVA) - \$25,000; and YWCA Metropolitan Chicago - \$65,000. In September requested year-end reports were received and have been filed with the Secretary to the Board.

NEW PROPOSAL JUSTIFICATION:

The request to award grant funds was renewed during the FY2012 budget process. The Cook County Board approved an amendment to the FY2012 budget in the amount of \$200,000 to provide grants to area rape crisis centers to assist with the provision of medical and legal advocacy, crisis intervention, counseling and information and referral services to survivors of sexual assault and abuse. This request renews the grant funds in FY2012 to be disbursed as follows: Mujeres Latinas en Accion - \$36,600; Northwest CASA - \$36,600; Pillars - \$36,600; Rape Victim Advocates (RVA) - \$25,000; and YWCA Metropolitan Chicago - \$65,000.

FINANCIAL BENEFIT: [Prior Cost versus New Cost] or [Discount Pricing]

Savings calculation: NA
Percent: NA

TERMS OF REQUEST:

Renewal of grant funding in the amount of \$200,000 to be disbursed between various rape crisis centers in Cook County as listed above. The funding period follows the prior year funding period and ends April 30, 2012.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? NA

ATTACHMENTS

BID TABULATIONS:

CONTRACT COMPLIANCE MEMO:

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MAY 31 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

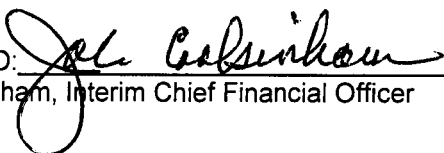
Request #
5

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DATE: May 8, 2012	PRODUCT / SERVICE: Rape Crisis Services
TYPE OF REQUEST: Renew Grants	VENDOR / SUPPLIER: Mujeres Latinas en Accion, Cicero, Illinois Northwest CASA, Arlington Heights, Illinois Pillars, Berwyn, Illinois Rape Victim Advocates (RVA), Chicago, Illinois YWCA Metropolitan Chicago, Chicago, Illinois

CCHHS COO: 
 Carol Schneider, Chief Operating Officer

CCHHS CFO: 
 John Cookinham, Interim Chief Financial Officer

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Gina Besenhofer, System Director, Supply Chain Management, CCHHS		EXECUTIVE SPONSOR: Carol Schneider, System Chief Operating Officer, CCHHS	
DATE: 05/09/2012		PRODUCT / SERVICE: Electronic data interchange software solution	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Global Healthcare Exchange, Denver CO	
ACCOUNT 890-901	FISCAL IMPACT: \$3,151,500.00	GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: One time Implementation		CONTRACT NUMBER: H12-25-048	
X	COMPETITIVE SELECTION METHODOLOGY: GPO U1047		
	NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE]		

PRIOR CONTRACT HISTORY:

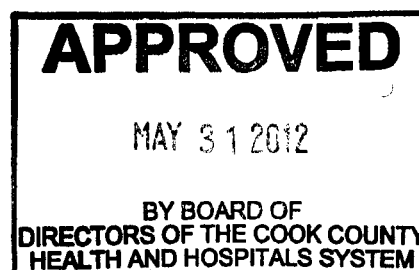
None.

NEW PROPOSAL JUSTIFICATION:

Global Healthcare Exchange (GHX) is a best in class industry leader in e-procurement business solution technologies ranking top 5 in five procurement categories according to the Gartner Market and Landscape study. This GHX solution will enable CCHHS to have visibility into purchases and pricing at the line item level. The software will allow CCHHS to requisition and send orders electronically and will also identify and reconcile price discrepancies. Not only will CCHHS be able to send orders out electronically, but invoices will be received electronically as well. The yearly CCHHS supply spend is approximately \$66million. This spend can be reduced significantly if CCHHS had a system in place that ensures contract pricing is being utilized and purchase amounts are being monitored. Similar facilities see upwards of about 15% reduction in supply expense after complete implementation. Currently only about 20% of purchases are actually tied back to a contracted price which indicates that 80% of our purchases are using inflated and/or list pricing. The GHX Business Solution suite will enable CCHHS to collect, monitor, report, and compare necessary data for the purpose of reducing total supply expense and reporting KPIs. In addition, GHX will help with building an accurate Item Master and will provide a contract database management system to house all CCHHS contracts. GHX will seamlessly integrate with the CCHHS ERP system as well as offer a comprehensive solution for optimizing staff productivity, improving processes and implementing technology throughout the entire supply chain. This solution will help CCHHS move toward improved margins, while significantly reducing costs, and focusing on our core competencies in delivering exceptional patient care. The anticipated return on investment over 3 years is approximately \$6.5million with a payback of about 2 to 1.

FINANCIAL IMPACT:

Software Module Costs: \$400,000.00
 Maintenance Costs: \$175,000.00
 GHX Implementation Costs: \$1,000,000.00
 ACS/Lawson Implementation Costs: \$1,094,000.00
 Hardware Costs: \$90,000.00
 System Costs: \$106,000.00
 Contingency costs: \$286,500.00
Total: \$3,151,500.00



TERMS OF REQUEST:

This is a request to execute contract number H12-25-048 with Global Healthcare Exchange. This is a onetime implementation in the amount of \$3,151,500.00.

Request #

6

DATE: 05/09/2012		PRODUCT / SERVICE: Electronic data interchange software solution
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Global Healthcare Exchange, Denver CO
ACCOUNT 890-901	FISCAL IMPACT: \$3,151,500.00	GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: One Time Implementation		CONTRACT NUMBER: H12-25-048

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

ATTACHMENTS

BID TABULATIONS:

CONTRACT COMPLIANCE MEMO:

CCHHS COO: _____

Carol Schneider, System Chief Operating Officer

CCHHS CFO: _____

John Cookinham, Interim Chief Financial Officer

CCHHS CEO: _____

Ram Raju, Chief Executive Officer

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COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL

DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

May 23, 2012

Ms. Gina Besenhofer
System Director Supply Chain Management
Cook County Health & Hospitals System
1900 W. Polk Street
Chicago, Illinois 60612

Re: Contract No.: H12-25-048/Sole Source Contract via GPO
Commodity: Services & Software, Maintenance, Support & Implementation
of Licensed Software Products
Term: 36 Months – Commencing after Contract Execution
Using Department: HIS/CCHHS

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive.

Bidder: Global Healthcare Exchange, LLC, Louisville, CO
Bid Amount: \$3,151,500.00

Waiver Granted:

Global Healthcare Exchange, LLC ("GHX"), Louisville, CO is the sole vendor who drives the implementation and integration of the GHX Software to applications within CCHHS. GHX hosts a proprietary software solution and is the sole vendor that can provide this software solution.

GHX provided good faith efforts and engaged M/WBE firms for indirect participation.

Sincerely,

LaVerne Hall
Director

LH/lar



Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: <u>Tanda Russell</u> Tanda Russell, Interim System Chief Nursing Officer, CCHHS		EXECUTIVE SPONSOR:	
DATE: 03/21/2012		PRODUCT / SERVICE: Product - Urological Supplies	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Boston Scientific, Natick, MA 01760	
ACCOUNT / FISCAL IMPACT: 897-1496 Stroger Hospital \$797,366.00		GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 05/01/2012 thru 04/30/2014		CONTRACT NUMBER: H12-25-029	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP] GPO, Novation Contract # MS01173		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A		

PRIOR CONTRACT HISTORY:

Prior direct contract number 04-45-804 ended in 2008. Since then Boston Scientific Urology products have been purchased through Owens and Minor.

NEW PROPOSAL JUSTIFICATION:

This contract will provide for urological supplies in the surgery department. These are clinically necessary items for the urology service line. Products have been reviewed by the overall Surgical Value Analysis team and a Urology sub-team. These products include urological stents, lithoclast disposables, back stops, sheaths, catheters, etc.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: \$58,768.05 over 24 months .
 Percent: 7%

TERMS OF REQUEST:

This is a request to execute contract number H12-25-029 for a period of 24 months from 05/01/2012 thru 04/30/2014 in the amount of \$797,366.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

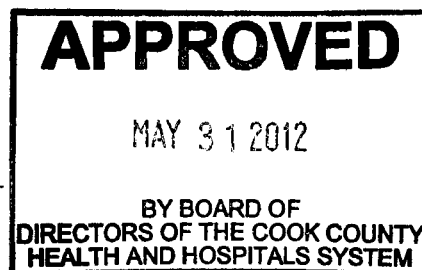
ATTACHMENTS

BID TABULATIONS: N/A
 CONTRACT COMPLIANCE MEMO: Pending

CCHHS COO: [Signature]
 Carol Schneider, System Chief Operating Officer

CCHHS CFO: [Signature]
 John Cookinham, Interim Chief Financial Officer

CCHHSCEO: [Signature]
 Ram Raju, Chief Executive Officer



Request #

7

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COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

May 18, 2012

Ms. Gina Besenhofer
System Director Supply Chain Management
Cook County Health & Hospitals System
1900 W. Polk Street
Chicago, Illinois 60612

Re: Contract No.: H12-25-029/GPO
Commodity: Products – Urological Supplies
Department: CCHHS
Term: 24 Months – Commencing after Contract Execution

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the professional service goals of 35% participation.

Bidder: Boston Scientific Corporation, Marlborough, MA/GPO Provider
Bid Amount: \$797,366.00

M/WBE
Groups Meetings Incentives, Inc.
Minneapolis, MN

Status
WBE

Participation
Indirect

Certifying Agency
WBENC

Sincerely,

LaVerne Hall
Director

LH/lar

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Patrick Dunne, M.D., Chairman Radiology, CCHHS <i>PD</i>		EXECUTIVE SPONSOR: Carol Schneider, System Chief Operating Officer, CCHHS	
DATE: 03/20/2012		PRODUCT / SERVICE: Computed Tomography (CT) Syringes	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Medrad Inc., Warrendale, PA	
ACCOUNT / FISCAL IMPACT: 897-033 Stroger Hospital \$484,145.00 898-212 Oak Forest Health Center \$70,750.00 891-367 Provident Hospital \$90,000.00 Total: \$644,895.00		GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 05/01/2012 thru 04/30/2013		CONTRACT #: H12-73-026	
X	COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP] GPO, Novation Contract XR0042		
	NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE]		

PRIOR CONTRACT HISTORY:
Previous contract number H09-73-172 for CT Scanner syringes expired 09/23/2010. Previous contract number H10-73-022 for CT syringes for new 64 slice CT expired 07/08/2011. Stroger Hospital acquired one 64 slice CT on lease in 2011. Prior Medrad Novation contract XR90010 for all CT syringes expired 09/30/2011.

NEW PROPOSAL JUSTIFICATION:
Syringes need to be purchased to perform CT, MRI, and Angiography exams at Stroger Hospital, Oak Forest Health Center, and Provident Hospital.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]
Savings calculation: \$119,683.40 over 12 months
Percent: 18%

TERMS OF REQUEST:
This is a request for a one year contract number H12-73-026 to provide syringes for power injectors in CT, MRI, and Angiography from 05/01/2012 thru 04/30/2013 in the amount of \$644,895.00

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

ATTACHMENTS
BID TABULATIONS: N/A
CONTRACT COMPLIANCE MEMO: Pending

CCHHS COO: *[Signature]*
Carol Schneider, System Chief Operating Officer

CHHS CFO: *[Signature]*
John Cookinham, Interim Chief Financial Officer

CCHHS CEO: *[Signature]*
Ram Raju, Chief Executive Officer

APPROVED

MAY 31 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
8

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COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

May 18, 2012

Ms. Gina Besenhofer
System Director Supply Chain Management
Cook County Health & Hospitals System
1900 W. Polk Street
Chicago, Illinois 60612

Re: Contract No.: H12-73-026/GPO Contract
Commodity: Radiology Syringes
Term: 12 Months
Using Department: Radiology

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive.

Bidder: Medrad, Inc. Warrendale, PA
Bid Amount: \$644,895.00

Waiver Granted:

There are relevant factors making it impossible or economically infeasible to utilize MBE and/or WBE firms.

To demonstrate good faith efforts Medrad, Inc. provided a list of MBE/WBE suppliers they currently use for indirect participation.

Sincerely,

LaVerne Hall
Director

LH/lar



Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Daniel J. Howard, Chief Information Officer, CCHHS Donna Hart, Director of Financial Systems, CCHHS		EXECUTIVE SPONSOR: Ram Raju, Chief Executive Officer, CCHHS
DATE: 03/19/2012	PRODUCT / SERVICE: SAP Licenses, Wireless Access Points, UPS Batteries	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: CDW-G, Vernon Hills, Illinois	
ACCOUNT: 890-601	FISCAL IMPACT: \$566,698.19	GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: One Time Purchase		CONTRACT NUMBER: H12-25-021
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] GPO	
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE]	

PRIOR CONTRACT HISTORY:
This is a new contract to purchase 3 additional SAP Licenses, 57 UPS Batteries, and 50 Wireless Access Points from CDW-G through GPO.

NEW PROPOSAL JUSTIFICATION:
The additional SAP Licenses are required due to increased utilization within Cerner Power Insight, and Siemens DSS, which are clinical and financial warehouses. The functionality queries data from both finance and clinical systems to extract and report data for leadership of this organization and to outside regulatory agencies.

UPS Batteries are needed for electric protection of the new Cisco network equipment installed in the Stroger Hospital during the last quarter of 2011. It is imperative that the network equipment remain protected at all times for ensured functionality, failure prevention, and compliance with our service agreement.

Wireless Access Points are necessary to complete the wireless upgrade project started in 2011. The units in the Hektoen, Administration and Provident Hospital buildings will be deployed to replace the existing wireless infrastructure, which has fallen out of support and is at end of life.

FINANCIAL BENEFIT: (Prior Cost versus New Cost)
Savings Calculation: NA
Percent: N/A

TERMS OF REQUEST:
This is request for contract number H12-25-021 to purchase SAP Licenses, UPS Batteries, as well as Wireless Access Points. This is a one time purchase of \$566,698.19.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Yes

ATTACHMENTS
VENDOR QUOTE: Yes
CONTRACT COMPLIANCE MEMO: Yes

APPROVED

MAY 31 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

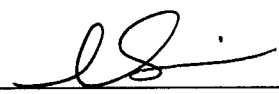
Request #
9

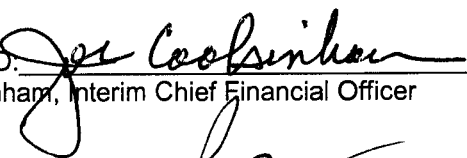
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• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital •
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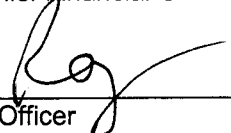
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Revised 03/01/2011

DATE: 03/19/2012		PRODUCT / SERVICE: SAP Licenses, Wireless Access Points, UPS Batteries	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: CDW-G, Vernon Hills, Illinois	
ACCOUNT / FISCAL IMPACT: 890-601 \$566,698.19		GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: One Time Purchase		CONTRACT NUMBER: H12-25-021	

CCHHS COO: 
 Carol Schneider, System Chief Operating Officer

CCHHS CFO: 
 John Cookinham, Interim Chief Financial Officer

CCHHS CEO: 
 Ram Raju, Chief Executive Officer

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COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL

DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

May 8, 2012

Ms. Gina Besenhofer
System Director Supply Chain Management
Cook County Health & Hospitals System
1900 W. Polk Street
Chicago, Illinois 60612

Re: Contract No.: H12-25-021/GPO
Commodity: Products, SAP Licenses, Wireless Access Points and UPS
Department: HIS
Term: One (1) Time

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive. Goals: 25% MBE and 10% WBE.

Bidder: CDW Government
Bid Amount: \$566,698.00

<u>M/WBE</u>	<u>Status</u>	<u>Participation</u>	<u>Certifying Agency</u>
Computer Resource Solutions	MBE (6)	25% - Indirect	City of Chicago
Alta Packaging, Inc.	WBE (7)	9% - Indirect	Cook County

Sincerely,

LaVerne Hall
Director

LH/lar



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Cook County Health & Hospitals System

AS AMENDED

BOARD APPROVAL REQUEST

SPONSOR: Joanne Marcichow-Dulski, Laboratory Director, CCHHS		EXECUTIVE SPONSOR: Carol Schneider, System Chief Operating Officer, CCHHS	
DATE: 05/01/2012	PRODUCT / SERVICE: <u>Product</u> Service – Bio Rad Controls and Slides		
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Bio Rad Laboratories, Redmond, VA		
ACCOUNT: 897-365	FISCAL IMPACT: \$399,278.00	GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 07/01/2012 thru 06/30/2014		CONTRACT NUMBER: H11-73-092	
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] NA			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] Preferred Provider			

PRIOR CONTRACT HISTORY:

There was no previous contract for these controls and reagents. The reagents are needed to perform tests in the Chemistry, Virology and Immunology Laboratories.

NEW PROPOSAL HISTORY:

The contract will allow Bio Rad to provide controls and slides for critical tests to be performed.

FINANCIAL BENEFIT: [Prior cast versus New Cost]

Savings calculation: N/A
 Percent: N/A

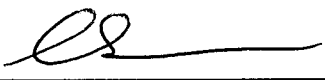
TERMS OF REQUEST:

This request is to execute contract number H11-73-092 for a period of 24 months from 07/01/2012 thru 06/30/2014 in the amount of \$399,278.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Yes

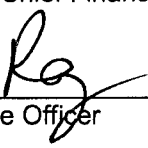
ATTACHMENTS

BID TABULATIONS: N/A
 CONTRACT COMPLIANCE MEMO: Yes

CCHHS COO: 
 Carol Schneider, System Chief Operating Officer

WITHDRAWN

CCHHS CFO: 
 John Cookinham, Interim Chief Financial Officer

CCHHS CEO: 
 Ram Raju, Chief Executive Officer

Request #
10

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COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

May 2, 2012

Ms. Gina Besenhofer
System Director Supply Chain Management
Cook County Health & Hospitals System
1900 W. Polk Street
Chicago, Illinois 60612

Re: Contract No.: H11-73-092
Commodity: BioPlex 2200 System (Serology and Immunology)
Term: Sixty (60) Months Effective after Contract Award
Using Department: Pathology

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive.

Bidder: Bio-Rad Laboratories, Redmond, WA/CCHHS Preferred Provider
Bid Amount: \$965,250.00

Waiver Granted:

Bio-Rad Laboratories, Redmond, WA/CCHHS Preferred Provider is the sole source manufacturer, sole distributor and sole supplier in the United States of the BioPlex 2200 System. BioPlex 2200 System is a proprietary system exclusively provided and sold by Bio-Rad Laboratories, Redmond, WA/CCHHS Preferred Provider.

Sincerely,

LaVerne Hall
Director

LH/lar



BOARD APPROVAL REQUEST

Sponsor: Robert Cohen, M.D., Director of Pulmonary Medicine and Critical Care, CCHHS		Executive Sponsor: Carol Schneider, System Chief Operating Officer, CCHHS
DATE: 04/20/2012		PRODUCT / SERVICE: Product - Inhaled Nitric Oxide Gas
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: INO Therapeutics, LLC d/b/a Ikaria, Pittsburgh, PA
Account: 897-360 Stroger Hospital	FISCAL IMPACT: \$343,920.00	GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: 07/01/2012 thru 06/30/2013		CONTRACT NUMBER: H12-73-037
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP]		
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE]		

PRIOR CONTRACT HISTORY:

The Division of Pulmonary and Critical Care Medicine at Stroger Hospital will complete an 18 month contract on 6/30/2012 with INO/Ikaria. INO/Ikaria has been providing Inhaled Nitric Oxide gas, for use in John H. Stroger Jr. Hospital neonatal population, select adult patients with severe hypoxemic respiratory failure, and pulmonary hypertension.

NEW PROPOSAL JUSTIFICATION:

INO Therapeutics provides life-saving therapy for neonates and off-label use for select adult patients with severe hypoxemic respiratory failure and pulmonary hypertension. CCHHS must purchase nitric oxide gas for these critically ill populations. There is no other provider for this proprietary, patented, life-saving therapy.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: Twelve (12) month contract savings \$34,824
Percent: 9%

TERMS OF REQUEST:

This is a request to execute contract number H12-73-037 for a period of 12 months from 07/01/2012 thru 06/30/2013 in the amount of \$343,920.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: Pending

CCHHS COO: 
Carol Schneider, System Chief Operating Officer

CCHHS CFO: 
John Cookinham, Interim Chief Financial Officer

CCHHS CEO: 
Ram Raju, Chief Executive Officer

APPROVED

MAY 31 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
11

THE BOARD OF COMMISSIONERS
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COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

May 23, 2012

Ms. Gina Besenhofer
System Director Supply Chain Management
Cook County Health & Hospitals System
1900 W. Polk Street
Chicago, Illinois 60612

Re: Contract No.: H12-73-037/Sole Source Contract
Term: Twelve (12) Months
Department: Division of Pulmonary/Critical Care and Sleep Medicine

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive.

Bidder: INO Therapeutics LLC d/b/a Ikaria, Hampton, NJ
Bid Amount: \$343,920.00

Waiver Granted:

INO Therapeutics LLC d/b/a Ikaria is the exclusive sole source provider of nitric oxide-base inhalation therapy, INOtherapy®, in the United States. INOtherapy includes INOmax® (nitric oxide) for inhalation.

Lack of sufficient qualified MBEs and/or WBEs capable of providing the goods or services requested by the contract.

Sincerely,

LaVerne Hall
Director

LH/lar



Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Joanne Marcichow-Dulski, Laboratory Director, CCHHS		EXECUTIVE SPONSOR: Carol Schneider, System Chief Operating Officer, CCHHS
DATE: 04/12/2012	PRODUCT / SERVICE: Service – State-mandated Newborn Metabolic Screening (PKU)	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, IL	
ACCOUNT: 897-278	FISCAL IMPACT: \$163,800.00	GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: 06/01/2012 thru 05/31/2013		CONTRACT NUMBER: H12-73-003
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO] NA		
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE]		

PRIOR CONTRACT HISTORY:

The contract is for the metabolic tests mandated by the State law, Statutory Authority: 410 ILCS240, 77ILL ADM CODE 661 performed on all newborns at Stroger Hospital. Test must be repeated as many times as needed on an outpatient basis, if deemed necessary. The current contract number H11-25-008 is a 12 month contract from 06/01/2011 through 05/31/2012 in the amount of \$156,000.00 and was CCHHS Board-approved on 06/24/2011.

NEW PROPOSAL HISTORY:

The new contract will allow metabolic tests performed by the Illinois Department of Public Health to continue as mandated by the State of Illinois.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation:
Percent:

TERMS OF REQUEST:

This request is to execute contract number H12-73-003 for a period of 12 months from 6/01/2012 thru 05/31/2013 in the amount of \$163,800.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

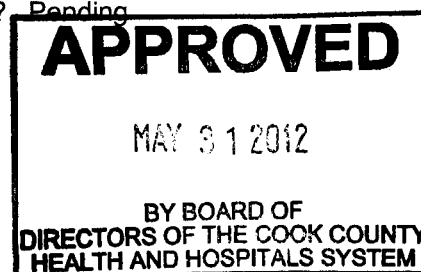
ATTACHMENTS

BID TABULATIONS: N/A
CONTRACT COMPLIANCE MEMO: Pending

CCHHS COO: 
Carol Schneider, System Chief Operating Officer

CCHHS CFO: 
John Cookinham, Interim Chief Financial Officer

CCHHS CEO: 
Ram Raju, Chief Executive Officer



Request #
12

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

We Bring Health CARE to Your Community

Revised 03/01/2011

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
May 24, 2012

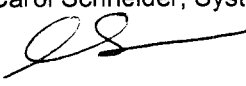
ATTACHMENT #2

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM III(C)
MAY 24, 2012 FINANCE COMMITTEE MEETING
SUPPLEMENTAL CONTRACT AND PROCUREMENT ITEM

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
Amend, Extend and Increase Contract					
13	Anchor Mechanical	Service - maintenance and repair of refrigeration and ventilation system	\$636,397.98	SHCC	2

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: David Lai, AIA, LEED, AP, Director of Stroger Hospital Plant, CCHHS James DeLisa, System Director of Plant Operations, CCHHS		EXECUTIVE SPONSOR: Carol Schneider, System Chief Operating Officer, CCHHS 
DATE: 01/25/2012	PRODUCT / SERVICE: Service: Maintenance and Repair of Refrigeration and Ventilation System	
TYPE OF REQUEST: Amend Extend and Increase Contract	VENDOR / SUPPLIER: Anchor Mechanical	
ACCOUNT: 879-333	FISCAL IMPACT: \$636,397.98	GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: 02/15/2012 thru 08/14/2012		CONTRACT NUMBER: 08-53-233
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP	
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE]	

PRIOR CONTRACT HISTORY:
 The previous contract was sourced as a competitive bid and was awarded to incumbent vendor for a 36 month period which expired on 02/15/2012. The contract was extended for 3 months with no increase in dollars from 02/16/2012 thru 05/15/2012.

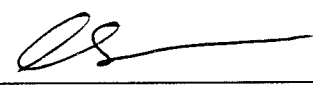
NEW PROPOSAL JUSTIFICATION:
 This request is necessary to cover the maintenance, repair and replacement of the refrigeration and ventilation equipment at Stroger as per the specifications in the original contract.

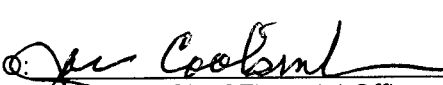
FINANCIAL BENEFIT: [Prior Costs versus New Cost]
 Savings calculation: N/A
 Percent: N/A


TERMS OF REQUEST:
 This request is to extend and increase contract number 08-53-233 for the period from 02/15/2012 thru 08/14/2012 in the amount of \$636,397.98.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

ATTACHMENTS
 BID TABULATIONS:
 CONTRACT COMPLIANCE MEMO: Pending

CCHHS COO: 
 Carol Schneider, System Chief Operating Officer

CCHHS CFO: 
 John Cookinham, Interim Chief Financial Officer

CCHHS CEO: 
 Ram Raju, Chief Executive Officer

APPROVED

MAY 31 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
13

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
 • John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

THE BOARD OF COMMISSIONERS

TONI PRECKWINKLE

PRESIDENT

EARLEAN COLLINS	1st Dist.	PETER N. SILVESTRI	9th Dist.
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EDWIN REYES	8th Dist.	JEFFREY R. TOBOLSKI	16th Dist.
		ELIZABETH ANN DOODY GORMAN	17th Dist.

COOK COUNTY
OFFICE OF CONTRACT COMPLIANCELaVERNE HALL
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

May 23, 2012

Ms. Regina Besenhofer
System Director
Supply Chain Management
Cook County Health and Hospital System
1900 West Polk Street
Chicago, IL 60612

Re: Contract No. 08-53-233 (Amend Extend and Increase Contract – 6 months)

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance supporting a 25% MBE and 10% WBE goal.

Contractor: Anchor Mechanical
Contract Amount: \$636,397.98 (Increase)
Description: Services – Maintenance and Repair of Refrigeration and Ventilation System

<u>M/WBE</u>	<u>Status</u>	<u>Percentage of Participation</u>
Fullerton Industrial Supply	WBE(Cook County)	10% Direct
MZI Group, Inc.	MBE(CMSDC)	25% Direct

Sincerely,

LaVerne Hall
Contract Compliance Director

LH/pgb

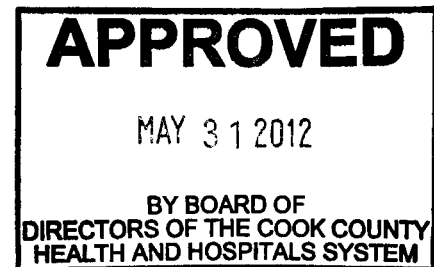
Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
May 24, 2012

ATTACHMENT #3

Cook County Health and Hospitals System
Department 898-Oak Forest Health Services
Transfer of Funds
FY 2012

TOTAL TRANSFER FROM	\$ (100,000)	TOTAL TRANSFER TO	\$ 100,000
898 - Oak Forest Health Center			
8980074-402/540030-Water and Sewer	(100,000)	8982020-222/520190-Laundry and Linen Services	100,000
Total Transfer	\$ (100,000)		\$ 100,000

Justification: Estimated during the FY 2012 Budget that the current 2011 PO had sufficient funding to cover Laundry Services since In-Patient Services was closed. The current PO has exceeded that purchase order amount due to unanticipated usage for Out-Patient Services.



Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
May 24, 2012

ATTACHMENT #4

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

ITEM III(F)

MAY 24, 2012 FINANCE COMMITTEE MEETING

PROPOSED ACADEMIC AFFILIATION AGREEMENTS

Request #	Vendor	Service	Fiscal Impact	Affiliate / System	Begins on Page #
Renew Program Addendums					
1	University of Illinois Medical Center at Chicago	Service - Surgical Pathology Fellowship Program	\$696,570.00	SHCC	2
2	University of Illinois, College of Medicine	Service - Addendum for ENT Resident (Otolaryngology) Program	\$464,059.86	SHCC	3
3	University of Illinois Medical Center at Chicago	Service - Medicine / Nephrology Fellowship Program	\$324,392.00	SHCC	4
4	University of Illinois Medical Center at Chicago	Service - General Surgery Resident Program	\$291,283.00	SHCC	5

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: John O'Brien, M.D., Chairman of Planning, Education and Research, CCHHS		EXECUTIVE SPONSOR: Terry Mason, M.D., System Chief Medical Officer, CCHHS	
DATE: 05/01/2012		PRODUCT / SERVICE: Service – Surgical Pathology Fellowship Program	
TYPE OF REQUEST: Renewal of Program Addendum		VENDOR / SUPPLIER: University of Illinois Medical Center at Chicago, IL	
ACCOUNT 897-272 Stroger Hospital	FISCAL IMPACT: \$696,570.00	GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 07/01/2012 thru 06/30/2014		CONTRACT #: H12-25-044	
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP] N/A			
X NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] Single Feasible Provider			

PRIOR CONTRACT HISTORY:

This Sub-agreement is a renewal of a Program Addendum to Cooperative Educational Master Agreement number 05-43-527 which was authorized by the Cook County Board on 03/01/2005 for 7 years from 07/01/2005 thru 06/30/2012 between Stroger Hospital and the University of Illinois Medical Center at Chicago. UIMC has been providing these services since 2007.

NEW PROPOSAL JUSTIFICATION:

This sub-agreement to the CEMA combines the Surgery Pathology fellowship programs at JSHCC and UIMC and allows for the continuation of fellowship services. JSHCC provides salary support for the clinical activities of four FTE fellows who rotate at JHSSC at all times.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: N/A
Percent: N/A

TERMS OF REQUEST:

This is a request renew a program addendum, contract number H12-25-044 for a period of 24 months from 07/01/2012 through 06/30/2014 in the amount of \$696,570.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

ATTACHMENTS

BID TABULATIONS: N/A
CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO: 
Carol Schneider, System Chief Operating Officer

CCHHS CFO: 
John Cookinham, Chief Financial Officer

CCHHS CEO: 
Ram Raju, Chief Executive Officer



Request #
1

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

THE BOARD OF COMMISSIONERS
TONI PRECKWINKLE
PRESIDENT

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COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

LaVERNE HALL
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

May 22, 2012

Ms. Regina Besenhofer
System Director
Supply Chain Management
Cook County Health and Hospital System
1900 West Polk Street
Chicago, IL 60612

Re: Contract Number: #H12-25-044 (Renewal of Program Addendum – 24 months)

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance supporting a 25% MBE and 10% WBE goal.

Contractor:	University of Illinois Medical Center at Chicago, Illinois
Contract Amount:	\$696,570.00
Description:	Services – Surgical Pathology Fellowship Program

Exempt:

The University of Illinois Medical Center at Chicago is a not-for profit entity and exempt from Contract Compliance review.

Sincerely,

LaVeme Hall
Contract Compliance Director

LH/pgb



Printed on Recycled Paper

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: John O'Brien, M.D., Chairman of Planning, Education and Research, CCHHS		EXECUTIVE SPONSOR: Terry Mason, M.D., System Chief Medical Officer, CCHHS	
DATE: 05/01/2012		PRODUCT / SERVICE: Service – Addendum for ENT Resident (Otolaryngology) Program	
TYPE OF REQUEST: Renewal of Program Addendum		VENDOR / SUPPLIER: University of Illinois, College of Medicine at Chicago, IL	
ACCOUNT 897-272 Stroger Hospital	FISCAL IMPACT: \$464,059.86	GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 07/01/2012 thru 06/30/2014		CONTRACT NUMBER: H12-25-042	
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP] N/A			
X NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] Single Feasible Provider			

PRIOR CONTRACT HISTORY:
This Sub-agreement is a renewal of a Program Addendum to Cooperative Educational Master Agreement number 05-43-527 between Stroger Hospital and the University of Illinois Medical Center at Chicago which was authorized by the Cook County Board on 03/01/2005 for seven (7) years from 07/10/2005 through 06/30/2012.

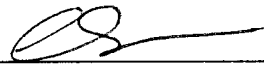
NEW PROPOAL JUSTIFICATION::
This residency program requires participants to do a portion of their clinical training at UIMCC Department of Otolaryngology and in the Hospital's Division of Otolaryngology. It allows the hospital to benefit from the services of fellows inpatient care and education. It also affords us an opportunity to collaborate with an academic partner. UIMC has been providing these services to County patients since 1986.

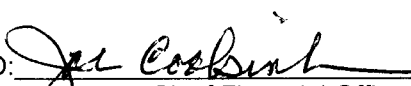
FINANCIAL BENEFIT: [Prior Cost versus New Cost]
Savings calculation: N/A
Percent: N/A


TERMS OF REQUEST:
This is a request to renew a program addendum, contract number H12-25-042 for a period of 24 months from 07/01/2012 thru 06/30/2014 in the amount of \$464,059.86.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

ATTACHMENTS
BID TABULATIONS: N/A
CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO: 
Carol Schneider, System Chief Operating Officer

CCHHS CFO: 
John Cookinham, Interim Chief Financial Officer

CCHHS CEO: 
Ram Raju, Chief Executive Officer

APPROVED

MAY 31 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
2

THE BOARD OF COMMISSIONERS

TONI PRECKWINKLE

PRESIDENT

EARLEAN COLLINS	1st Dist.	PETER N. SILVESTRI	9th Dist.
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DEBORAH SIMS	5th Dist.	LARRY SUFFREDIN	13th Dist.
JOAN PATRICIA MURPHY	6th Dist.	GREGG GOSLIN	14th Dist.
JESUS G. GARCIA	7th Dist.	TIMOTHY O. SCHNEIDER	15th Dist.
EDWIN REYES	8th Dist.	JEFFREY R. TOBOLSKI	16th Dist.
		ELIZABETH ANN DOODY GORMAN	17th Dist.



COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

May 22, 2012

Ms. Regina Besenhofer
System Director
Supply Chain Management
Cook County Health and Hospital System
1900 West Polk Street
Chicago, IL 60612

Re: Contract Number: #H12-25-042 (Renewal of Program Addendum – 24 months)

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance supporting a 25% MBE and 10% WBE goal.

Contractor:	University of Illinois, College of Medicine at Chicago, Illinois
Contract Amount:	\$464,059.86
Description:	Services – Addendum for ENT Resident (Otolaryngology) Program

Exempt:

The University of Illinois, College of Medicine at Chicago is a not-for profit entity and exempt from Contract Compliance review.

Sincerely,

LaVerne Hall
Contract Compliance Director

LH/pgb

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: John O'Brien, M.D., Chairman of Planning, Education and Research, CCHHS		EXECUTIVE SPONSOR: Terry Mason, M.D., System Chief Medical Officer, CCHHS	
DATE: 05/01/2012		PRODUCT / SERVICE: Service – Medicine/Nephrology Fellowship Program	
TYPE OF REQUEST: Renewal of Program Addendum		VENDOR / SUPPLIER: University of Illinois Medical Center at Chicago, IL	
ACCOUNT 897-272 Stroger Hospital	FISCAL IMPACT: \$324,392.00	GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 07/01/2012 thru 06/30/2014		CONTRACT NUMBER: H12-25-045	
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP] N/A			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] Single Feasible Provider			

PRIOR CONTRACT HISTORY:

This Sub-agreement is a renewal of a Program Addendum to Cooperative Educational Master Agreement number 05-43-527 between Stroger Hospital and the University of Illinois Medical Center at Chicago which was authorized by the Cook County Board on 03/01/2005 for seven (7) years from 07/10/2005 through 06/30/2012.

NEW PROPOAL JUSTIFICATION::

This Sub-agreement to the CEMA combines the Nephrology fellowship programs at JSHCC and UIMC and allows for the continuation of fellowship services. JSHCC provides salary support for the clinical activities of two FTE fellows who rotate at JHSSC at all times. This will benefit the hospital supplementing and enhancing services in Nephrology. It allows the hospital to benefit from the services of fellows inpatient care and education. It also affords us an opportunity to collaborate with an academic partner. UIMC has been providing these services to County patients since 1986.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: N/A

Percent: N/A

TERMS OF REQUEST:

This is a request to renew a program addendum, contract number H12-25-045 for a period of 24 months from 07/01/2012 thru 06/30/2014 in the amount of \$324,392.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: N/A

CCHHS COO:

Carol Schneider, System Chief Operating Officer

CCHHS CFO:

John Cookinham, Interim Chief Financial Officer

CCHHS CEO:

Ram Raju, Chief Executive Officer

APPROVED

MAY 31 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

3

THE BOARD OF COMMISSIONERS

TONI PRECKWINKLE

PRESIDENT

EARLEAN COLLINS	1st Dist.	PETER N. SILVESTRI	9th Dist.
ROBERT STEELE	2nd Dist.	BRIDGET GAINER	10th Dist.
JERRY BUTLER	3rd Dist.	JOHN P. DALEY	11th Dist.
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		ELIZABETH ANN DOODY GORMAN	17th Dist.



COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

May 22, 2012

Ms. Regina Besenhofer
System Director
Supply Chain Management
Cook County Health and Hospital System
1900 West Polk Street
Chicago, IL 60612

Re: Contract Number: #H12-25-045 (Renewal of Program Addendum – 24 months)

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance supporting a 25% MBE and 10% WBE goal.

Contractor:	University of Illinois, College of Medicine at Chicago, Illinois
Contract Amount:	\$324,392.00
Description:	Services – Medicine/Nephrology Fellowship Program

Exempt:

The University of Illinois, College of Medicine at Chicago is a not-for profit entity and exempt from Contract Compliance review.

Sincerely,

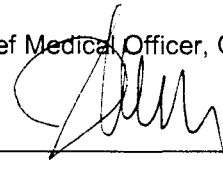
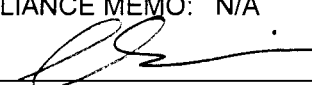
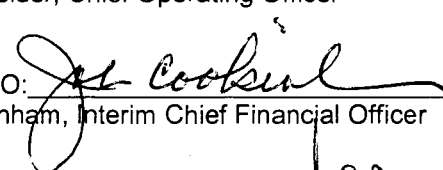
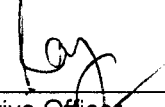
LaVerne Hall
Contract Compliance Director

LH/pgb

Cook County Health & Hospitals System

AS AMENDED

BOARD APPROVAL REQUEST

SPONSOR: Richard Keen, M.D., FACS, Chairman, Department of Surgery, CCHHS John O'Brien, MD, Chairman of Planning, Education and Research, CCHHS		EXECUTIVE SPONSOR: Terry Mason, M.D., System Chief Medical Officer, CCHHS 	
DATE: 05/03/2012		PRODUCT / SERVICE: Service –General Surgery Resident Program	
TYPE OF REQUEST: Renewal of Program Addendum		VENDOR / SUPPLIER: University of Illinois Medical Center, Chicago, IL	
ACCOUNT 897-236	FISCAL IMPACT: \$291,283.00	GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 07/01/2012 thru 06/30/2014		CONTRACT NUMBER: H12-25-041	
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP] RFP			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] Single Feasible Provider			
PRIOR CONTRACT HISTORY: This is a program addendum for Rotations of General Surgery Residents from University of Illinois Medical Center and John H. Stroger, Jr. Hospital of Cook County. University of Illinois Medical Center has been providing these services to John H. Stroger, Jr. Hospital since July, 2005.			
NEW PROPOSAL JUSTIFICATION: This program addendum will combine the academic and clinical resources of the University of Illinois at Chicago Medical School with the educational and training experience of Stroger Hospital of Cook County. This agreement supplements and enhances the required clinical services provided to the hospital's patients by subspecialist we would not otherwise be able to recruit.			
FINANCIAL BENEFIT: [Prior Cost versus New Cost] Savings calculation: N/A Percent: N/A			
TERMS OF REQUEST: This is a request to renew a program addendum, contract number H12-25-041 for a period of ²⁴ 36 months from 07/2012 thru 06/ 2015 <u>2014</u> in the amount of \$291,283.00.			
CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? N/A			
ATTACHMENTS BID TABULATIONS: N/A CONTRACT COMPLIANCE MEMO: N/A			
CCHHS COO:  Carol Schneider, Chief Operating Officer			
CCHHS CFO:  John Cookinham, Interim Chief Financial Officer			
CCHHS CEO:  Ramanathan Raju, MD, Chief Executive Officer			

APPROVED

MAY 31 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
4

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

JOHN H. STROGER, JR. HOSPITAL OF COOK COUNTY

Toni Preckwinkle • President
Cook County Board of Commissioners

Warren L. Batts • Chairman
Cook County Health & Hospitals System

Jorge Ramirez • Vice-Chairman
Cook County Health & Hospitals System

Ram Raju MD, MBA, FACS, FACHE • CEO
Cook County Health & Hospitals System

Carol Schneider • COO
Cook County Health & Hospitals System
John H. Stroger, Jr. Hospital of Cook County



Health & Hospitals System Board Members

Dr. David A. Ansell
Commissioner Jerry Butler
David N. Carvalho
Quin R. Golden
Benn Greenspan
Sr. Sheila Lyne
Dr. Luis R. Muñoz
Heather E. O'Donnell
Ruth M. Rothstein

May 23, 2012

To: Deborah Santana, Secretary to the Board
Cook County Health and Hospitals System

From: Rosalind Bonds, Administrative Assistant *RB*
Supply Chain Management, CCHHS

Re: Correction

The Program Addendum for the University of Illinois Medical Center, Chicago Illinois, General Surgery Resident Program, contract number H12-25-041 on the May Finance Committee agenda is for a period of 24 months from 07/01/2012 thru 06/30/2014.

The length of the program is incorrectly stated as 36 months in the Terms of Request on the Board Approval Request.

If you have questions, please contact me at rbonds2@cookcountyhhs.org or at 312-864-4745.

1901 West Harrison Street • Chicago, Illinois 60612 • (312) 864-6000 • TDD (312) 864-0100

• Ambulatory & Community Health Network • Cermak Health Services • Cook County Department of Public Health •
• John H. Stroger, Jr. Hospital • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

We Bring Health **CARE** to Your Community

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THE BOARD OF COMMISSIONERS

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COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

May 22, 2012

Ms. Regina Besenhofer
System Director
Supply Chain Management
Cook County Health and Hospital System
1900 West Polk Street
Chicago, IL 60612

Re: Contract Number: #H12-25-041 (Renewal of Program Addendum – 24 months)

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance supporting a 25% MBE and 10% WBE goal.

Contractor:	University of Illinois, College of Medicine at Chicago, Illinois
Contract Amount:	\$291,283.00
Description:	Services – General Surgery Resident Program

Exempt:

The University of Illinois, College of Medicine at Chicago is a not-for profit entity and exempt from Contract Compliance review.

Sincerely,

LaVerne Hall
Contract Compliance Director

LH/pgb



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Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
May 24, 2012

ATTACHMENT #5

Cook County Health and Hospitals System

Financial Statements

Year To Date March 31, 2012

As of May 10, 2012

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COOK COUNTY HEALTH & HOSPITALS SYSTEM

MISSION STATEMENT

The Cook County Health and Hospitals System will deliver integrated health services with dignity and respect regardless of a patient's ability to pay; and,

Foster partnerships with other health providers and communities to enhance the health of the public; and,

Advocate for policies, which promote and protect the physical, mental and social well being of the people of Cook County.

Board of Directors
Cook County Health and Hospitals System

The accompanying financial statement of Cook County Health and Hospitals System and the related Management's Discussion and Analysis for the month ended March 31, 2012 have been prepared by Management who is responsible for their presentation and disclosure. The statement have not been compiled, reviewed or audited by independent accountants.

CCHHS maintains an internal control structure designed to provide reasonable assurance that assets are safeguarded and that transactions are properly executed, recorded and summarized to produce reliable records and reports,

To the best of Management's knowledge and belief the statements were prepared in conformity with generally accepted accounting principles and governmental accounting standards using the accrual basis of accounting and are based on recorded transactions and Management's best estimates and judgment.

John Cookinham, Interim Chief Financial Officer

Dorothy M. Loving, Executive Director of Finance

MANAGEMENT'S DISCUSSION AND ANALYSIS

INTRODUCTION

This discussion and analysis provides the readers of the monthly unaudited financial statements of the Cook County Health and Hospital System (CCHHS) with an overview of the financial activities and financial activities for the month ended March 31, 2012. This discussion focuses on the significant financial issues and major financial activities during the current month. It should be read in conjunction with the accompanying financial statements of the CCHHS.

The CCHHS includes the following entities: John H. Stroger Jr. Hospital (JSH), Oak Forest Health Center (OFC) Provident Hospital (PHCC), the Department of Public Health (DPH), the Ambulatory and Community Health Network (ACHN), the Bureau of Health Services (BHS), CORE Center (for reporting purposes part of Stroger Hospital), and Cermak Health Services (CHS). Collectively, these entities provide primary, intermediate, acute, and tertiary medical care to patients, without regard to their ability to pay. The Bureau of Health Services oversees the operational, planning, and policy activities of the CCHHS.

The CCHHS is included in the reporting entity of the Cook County, Illinois, as an enterprise fund. As an enterprise fund, the CCHHS' financial statements are prepared using proprietary fund accounting that focuses on the determination of changes in net assets, financial position, and cash flows in a manner similar to private sector businesses. The financial statements are prepared on an accrual basis of accounting, which recognizes revenue when earned and expenses when incurred.

In 2008 the Cook County Health and Hospital System Board was created by the Cook County Board of Commissioners to provide independent oversight of health care operations, and in 2010 the Cook County Board of Commissioners voted to make the Cook County Health and Hospital System Board permanent.

In 2010 the Cook County Health and Hospital System Board and the Cook County Board of Commissioners approved Vision 2015 Strategic Plan, which outlines, over five years, restructuring CCHHS to deliver the best possible care for the vulnerable population of Cook County within the constraints of dollar resources available to the health system. This plan seeks to better allocate resources.

FINANCIAL HIGHLIGHTS (IN THOUSANDS)

The Cook County Health and Hospitals System finished the four months with overall revenue of \$297,286 and overall expenses was \$304,313.

Net Patient revenue for the four months was \$196,971.

Net Patient revenue consists of all charges including automated contractual allowances and bad debt adjustments. Write-off of Bad Debt is a CCHHS Board approved policy.

Other revenue was \$2,127. Other revenue consists primarily of parking revenue.

Patient Accounts Receivable – BEPA System Only

General

As compared to November 30, 2011, Total Patient Accounts Receivable at the end of March-2012 increased by 19 days of revenue (or 12.3%). There were 154 days of revenue (charges) outstanding at November 30, 2011 and 173 days outstanding at the end of March-2012. The increase in this figure is due in part to the fact that the internal bill hold on Out-Patient accounts was reduced from 20 days to 6 days and in part to the fact that billed accounts grew by \$75.149M (21.2%). The 173 days of revenue outstanding decreased by 4 days as compared to February-2012.

Days of Revenue Outstanding measures the average number of days charges remain in accounts receivable after service has been rendered before collection activities have been completed, including charity care and bad debt write-offs. Days of Revenue Outstanding is measured in charges, not cash collections.

Days of Revenue Outstanding is a useful tool to measure collection efforts over time (i.e., whether this number is growing or decreasing). This number will be large due to the large number of Self-Pay patients CCHHS services and the processes CCHHS must complete before patient accounts are collected or written-off to bad debt. These processes include, but are not limited to, the following:

- Making an effort to attain third-party insurance coverage;
- Processing charity care applications;
- Sending three (3) monthly statements before accounts are turned over to collections;
- Placing accounts bi-monthly with the collection agency; and
- Permitting patients to pay their account balances over time (time payment).

Inpatient Accounts Receivable – BEPA System Only

Discharged Not Final Billed

Inpatient discharged but not final billed accounts at the end of March-2012 decreased by \$11.039M (52.1%) as compared the November 30, 2011 balance. This amount is also less than the previous month's balance by \$0.149M (1.5%). These items taken together indicate an increasing number of accounts are moving to a "Billed" status.

The change in this figure does not translate dollar-for-dollar into actual cash receipts, as Medicaid pays CCHHS claims on a per-diem and Medicare pays CCHHS on the

diagnosis, regardless of charges on the patient accounts. Additionally, charity care and bad debt write-offs will not result in actual cash collections.

Billed Inpatient Accounts

Billed inpatient accounts at the end of March-2012 increased by \$43.448M (or 22.5%). This amount is less than the previous month's balance by \$10.313M (4.2%). This decrease also decreased CCHHS' days in revenue outstanding.

The decrease in this number indicates more accounts had the collection process completed than both the previous month. CCHHS' collection process includes charity care and bad debt write-offs.

The change in this figure does not translate dollar-for-dollar into actual cash receipts, as Medicaid pays on a per-diem and Medicare pays on the diagnosis, regardless of charges on the patient accounts. Additionally, charity care and bad debt write-offs will not result in actual cash collections.

Outpatient Accounts Receivable – BEPA System Only

Unbilled Outpatient Accounts

The balance of unbilled outpatient accounts decreased by \$0.878M (3.9%) by the end of March-2012, as compared to the level of unbilled accounts as of November 30, 2011. The change in this figure indicates more patient bills were moved to a "Billed" status, as compared to November 30, 2011. Part of the increase in this figure is due the reduction of the internal bill hold from 20 days to 6 days.

The change in this figure does not translate dollar-for-dollar into actual cash receipts due to Medicaid and Medicare's reimbursement configuration.

Billed Outpatient Accounts

The billed outpatient accounts receivable at the end of March-2012 rose by \$31.701M (19.7%) over the balance as of November 30, 2011. This figure is only slightly greater than the previous month's balance by \$0.051M (0.0%).

The growth in this figure indicates a greater number of Out-Patient accounts were moved to a "Billed" status and a reduced number of Out-Patient accounts had collection and write-off related activities completed as compared to November 30, 2011. Part of this increase is due to the fact that the internal bill hold on Out-Patient accounts was reduced from 20 days to 6 days.

The change in this figure does not translate dollar-for-dollar into actual cash receipts due to Medicaid and Medicare's reimbursement configuration and to charity care and bad debt write-offs.

Carelink Program Activities (Charity Care)

The volume and dollar amounts written-off to charity care are as follows:

	Number of Accounts for March-2012	Value of Accounts for March-2012	Cumulative Number of Accounts Through March-2012	Cumulative Value of Accounts Through March-2012
In-Patient	303	\$3.428M	1,162	\$11.677M
Out-Patient	44,046	\$19.958M	138,405	\$62.848M

Operating Expenses at the end of four months was \$304.313M broken down as follows:

Salaries and Wages - \$162.913M

Benefits - \$47.750M

Supplies - \$30.368M

Purchased Services, Rental, and Other - \$37.915M

Depreciation - \$11.147M

Utilities - \$2.314M

Insurance - \$11.905M

Nonoperating Revenue was \$98.188M. The largest portions of this are attributed to sales tax in the amount of \$47.692M and property tax in the amount of \$26.332M.

Sales tax revenues are recognized by CCHHS when earned; this occurs when the underlying sales transactions occur. The amount recorded as *Due from State of Illinois - Sales Tax* represents the amounts earned by CCHHS, however, the cash is not yet received from the state. There is a 3 months lag from the time of the underlying sales transaction to the receipt of funds.

Taxes collected for the Health to date have been fully credited to the Health Fund except as mentioned in the previous paragraph.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis are intended to serve as an introduction to the CCHHS financial statements. CCHHS basic monthly unaudited financial statements are comprised of fund financial statements.

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The CCHHS, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Accounts Receivable Comparison
Cook County Health and Hospitals System
Fiscal 2012**

		12/31/2011 BEPA	1/31/2012 BEPA	2/29/2012 BEPA	3/31/2012 BEPA
Inpatient					
In-house	\$	12,795,759.00	\$ 13,552,149.00	\$ 13,699,833.00	\$ 12,386,360.00
Discharged Not Final Billed	\$	16,039,995.00	\$ 12,807,580.00	\$ 10,298,697.00	\$ 10,149,285.00
Billed	\$	215,372,795.90	\$ 226,684,054.84	\$ 246,676,173.25	\$ 236,363,473.23
Total Inpatient Accounts Receivable	\$	244,208,549.90	\$ 253,043,783.84	\$ 270,674,703.25	\$ 258,899,118.23
Outpatient					
Unbilled	\$	22,386,168.48	\$ 23,355,904.97	\$ 21,675,530.97	\$ 21,471,441.96
Billed	\$	172,222,205.52	\$ 179,257,581.03	\$ 192,949,670.03	\$ 193,000,920.04
Total Outpatient Accounts Receivable	\$	194,608,374.00	\$ 202,613,486.00	\$ 214,625,201.00	\$ 214,472,362.00
Combined Inpatient and Outpatient A/R					
Unbilled	\$	51,221,922.48	\$ 49,715,633.97	\$ 45,674,060.97	\$ 44,007,086.96
Billed	\$	387,595,001.42	\$ 405,941,635.87	\$ 439,625,843.28	\$ 429,364,393.27
Total IP and OP Accounts Receivable	\$	438,816,923.90	\$ 455,657,269.84	\$ 485,299,904.25	\$ 473,371,480.23
Average Daily Revenue	\$	2,566,742.00	\$ 2,582,261.00	\$ 2,748,845.00	\$ 2,729,286.00
Days of Revenue Outstanding		171	176	177	173

Cook County Health Facilities
Combining Balance Sheet of General Funds (Unaudited)
(In Thousands)
March 31, 2012

	Stroger Hospital	ACHN (Clinics)	Total Stroger & ACHN	O F C (Oak Forest)	Provident Hospital	Bureau of Health	Hospitals Total	Dept of Public Health	Cermak	Intra-Activity Eliminations	Grand Total
ASSETS											
CURRENT ASSETS:											
Cash and cash equivalents:											
Cash in banks	945	1	946	101	147		1,194	0			1,194
Cash held by Cook Co Treas	482,776		482,776	77,882	120,477		681,135	108,897		(790,032)	
Due from working cash fund	60,452	34,607	95,060				95,060			(30,434)	64,625
Total cash & cash equivalent	544,173	34,608	578,782	77,983	120,624		777,389	108,897		(820,467)	65,819
Property taxes receivable:											
Tax levy - current year	9,273	11,020	20,294	1,741	1,668	944	24,647	2,689			27,336
Tax levy - prior year	26,482	30,097	56,579	5,082	5,044	2,598	69,302	7,588			76,890
Total property taxes rec	35,756	41,117	76,873	6,823	6,711	3,541	93,949	10,278			104,226
Receivables:											
Patient AR-net of allowances	94,750		94,750	3,422	16,497		114,670				114,670
Third-party settlements	7,201		7,201	23	65		7,289				7,289
Other receivables	780	6	786	7	14	1	808	36	1		846
Due from State - sales taxes	7,977	8,788	16,765	2,363	3,849	764	23,742	3,232	6,619		33,593
Interacct (payable)receivabl	(144,716)		(144,716)	10,402	(26,372)	162,092	1,406	127	(1,532)		
Total receivables	(34,007)	8,794	(25,213)	16,216	(5,947)	162,858	147,914	3,394	5,089		156,397
Inventories	1,927		1,927	175	1,294		3,396		331		3,727
TOTAL CURRENT ASSETS	547,849	84,520	632,369	101,197	122,682	166,399	1,022,647	122,569	5,420	(820,467)	330,169
CAPITAL ASSETS:											
Depreciable assets - net	373,555	6,875	380,430	26,764	20,924	13,849	441,967	2,317	675		444,959
TOTAL ASSETS	921,405	91,395	1,012,799	127,961	143,606	180,248	1,464,614	124,887	6,095	(820,467)	775,129

Cook County Health Facilities
Combining Balance Sheet of General Funds (Unaudited)
(In Thousands)
March 31, 2012

	Stroger Hospital	ACHN (Clinics)	Total Stroger & ACHN	O F C (Oak Forest)	Provident Hospital	Bureau of Health	Hospitals Total	Dept of Public Health	Cermak	Intra-Activity Eliminations	Grand Total
LIABILITIES & NET ASSETS											
CURRENT LIABILITIES:											
Due to Cook County Treasurer		148,648	148,648			650,162	798,809		21,658	(820,467)	
Accounts payable	13,570	216	13,786	1,000	2,447	10,709	27,942	763	280		28,986
Accrued salaries, wages, & other liabilities	4,975	638	5,613	367	636	661	7,277		563		7,841
Compensated absences	25,580	3,019	28,599	2,143	3,717	3,544	38,002	1,175	2,575		41,752
Deferred revenues	48,546		48,546	10,848	9,472		68,866				68,866
Due to others				11			11				11
TOTAL CURRENT LIABILITIES	92,671	152,521	245,192	14,369	16,271	665,076	940,908	1,938	25,076	(820,467)	147,456
LONG-TERM LIABILITIES:											
Reserve-tax objection suits	4,254	2,540	6,795	1,016	1,307	247	9,364	1,081			10,446
TOTAL LIABILITIES	96,925	155,062	251,987	15,385	17,578	665,322	950,273	3,019	25,076	(820,467)	157,901
NET ASSETS:											
Invested in capital assets	373,555	6,875	380,430	26,764	20,924	13,849	441,967	2,317	675		444,959
Beginning balance	455,068	(111,941)	343,127	88,235	92,516	(459,880)	63,998	117,245	(13,095)		168,148
Bond depreciation	7,931	283	8,214	960	821	1,089	11,084	9	54		11,147
Excess revenue (expenses)	(12,075)	41,116	29,041	(3,384)	11,767	(40,132)	(2,708)	2,296	(6,616)		(7,027)
Ending balance	824,479	(63,667)	760,812	112,576	126,028	(485,074)	514,342	121,868	(18,982)		617,227
TOTAL LIABILITIES & NET ASSETS	921,405	91,395	1,012,799	127,961	143,606	180,248	1,464,614	124,887	6,095	(820,467)	775,129

Cook County Health Facilities
Combining Income Statement of General Funds (Unaudited)
(In Thousands)
March 31, 2012

	Stroger Hospital	ACHN (Clinics)	Total Stroger & ACHN	O F C (Oak Forest)	Provident Hospital	Bureau of Health	Hospitals Total	Dept of Public Health	Cermak	Grand Total
REVENUE:										
Net patient service revenue	125,936	44,021	169,957	3,589	23,425		196,970	0		196,971
Other revenue	1,464	362	1,826	154	88		2,068	58	1	2,127
Total Revenue:	127,400	44,383	171,783	3,743	23,512		199,038	58	1	199,098
OPERATING EXPENSES:										
Salaries and wages	101,374	12,770	114,144	7,250	11,404	13,689	146,487	3,881	12,545	162,913
Employee benefits	28,865	3,980	32,845	2,529	3,459	4,241	43,074	1,204	3,473	47,750
Supplies	11,407	9,640	21,047	379	364	8,566	30,355	13	1	30,368
Purchased svcs, rental & other	15,939	1,706	17,644	931	3,153	15,265	36,993	417	506	37,915
Depreciation	7,931	283	8,214	960	821	1,089	11,084	9	54	11,147
Utilities	1,367	36	1,403	366	377	129	2,274	40		2,314
Insurance expense	6,608	862	7,471	1,277	1,133	867	10,748	300	857	11,905
TOTAL OPERATING EXPENSES	173,490	29,278	202,768	13,691	20,710	43,846	281,015	5,863	17,435	304,313
GAIN (LOSS) FROM OPERATIONS	(46,091)	15,106	(30,985)	(9,948)	2,802	(43,846)	(81,977)	(5,804)	(17,434)	(105,215)
NONOPERATING REVENUE:										
Property taxes	8,865	10,776	19,641	1,644	1,542	920	23,747	2,585		26,332
Cigarette taxes	1,860	1,110	2,969	444	571	108	4,092	472		4,564
Sales taxes	11,325	12,476	23,802	3,355	5,464	1,085	33,706	4,588	9,398	47,692
Interest income	2		2	0	0		3			3
Retirement plan contribution	11,964	1,648	13,612	1,121	1,388	1,601	17,721	455	1,421	19,597
TOTAL NONOPERATING REVENUE	34,016	26,011	60,026	6,564	8,965	3,714	79,269	8,101	10,818	98,188
NET INCOME (LOSS)	(12,075)	41,116	29,041	(3,384)	11,767	(40,132)	(2,708)	2,296	(6,616)	(7,027)

Cook County Health Facilities
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date March 31, 2012

	<u>February 29, 2012</u>	<u>Inc (Dec)</u>	<u>March 31, 2012</u>
REVENUE:			
Net patient service revenue	174,948	22,023	196,971
Other revenue	<u>1,027</u>	<u>1,100</u>	<u>2,127</u>
Total Revenue	<u>175,975</u>	<u>23,123</u>	<u>199,098</u>
OPERATING EXPENSES:			
Salaries and wages	121,891	41,022	162,913
Employee benefits	35,618	12,132	47,750
Supplies	19,656	10,713	30,368
Purchased svcs, rental & other	24,579	13,336	37,915
Depreciation	8,361	2,787	11,147
Insurance expense	<u>9,643</u>	<u>2,262</u>	<u>11,905</u>
TOTAL OPERATING EXPENSES	<u>220,739</u>	<u>83,574</u>	<u>304,313</u>
GAIN (LOSS) FROM OPERATIONS	<u>(44,765)</u>	<u>(60,451)</u>	<u>(105,215)</u>
NONOPERATING REVENUE:			
Property taxes	20,021	6,311	26,332
Cigarette taxes	2,949	1,615	4,564
Sales taxes	33,593	14,099	47,692
Interest income	2	1	3
Retirement plan contribution	<u>14,698</u>	<u>4,899</u>	<u>19,597</u>
TOTAL NONOPERATING REVENUE	<u>71,263</u>	<u>26,925</u>	<u>98,188</u>
NET INCOME (LOSS)	<u>26,499</u>	<u>(33,526)</u>	<u>(7,027)</u>

Stroger Hospital
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date March 31, 2012

	<u>February 29, 2012</u>	<u>Inc (Dec)</u>	<u>March 31, 2012</u>
REVENUE:			
Net patient service revenue	117,160	8,775	125,936
Other revenue	533	931	1,464
Total Revenue	<u>117,694</u>	<u>9,706</u>	<u>127,400</u>
OPERATING EXPENSES:			
Salaries and wages	76,147	25,227	101,374
Employee benefits	21,381	7,484	28,865
Supplies	1,562	9,845	11,407
Purchased svs, rental & other	11,131	4,807	15,939
Depreciation	5,949	1,983	7,931
Insurance expense	5,222	1,386	6,608
TOTAL OPERATING EXPENSES	<u>121,959</u>	<u>51,531</u>	<u>173,490</u>
GAIN (LOSS) FROM OPERATIONS	<u>(4,266)</u>	<u>(41,825)</u>	<u>(46,091)</u>
NONOPERATING REVENUE:			
Property taxes	6,759	2,106	8,865
Cigarette taxes	1,202	658	1,860
Sales taxes	7,977	3,348	11,325
Interest income	2	1	2
Retirement plan contribution	8,973	2,991	11,964
TOTAL NONOPERATING REVENUE	<u>24,913</u>	<u>9,103</u>	<u>34,016</u>
NET INCOME (LOSS)	<u>20,647</u>	<u>(32,722)</u>	<u>(12,075)</u>

ACHN (Clinics)
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date March 31, 2012

	<u>February 29, 2012</u>	<u>Inc (Dec)</u>	<u>March 31, 2012</u>
REVENUE:			
Net patient service revenue	32,088	11,934	44,021
Other revenue	267	95	362
Total Revenue	<u>32,355</u>	<u>12,029</u>	<u>44,383</u>
OPERATING EXPENSES:			
Salaries and wages	9,565	3,205	12,770
Employee benefits	2,942	1,039	3,980
Supplies	7,205	2,435	9,640
Purchased svcs, rental & other	1,317	389	1,706
Depreciation	212	71	283
Insurance expense	708	155	862
TOTAL OPERATING EXPENSES	<u>21,959</u>	<u>7,319</u>	<u>29,278</u>
GAIN (LOSS) FROM OPERATIONS	<u>10,396</u>	<u>4,710</u>	<u>15,106</u>
NONOPERATING REVENUE:			
Property taxes	8,148	2,628	10,776
Cigarette taxes	717	393	1,110
Sales taxes	8,788	3,688	12,476
Retirement plan contribution	1,236	412	1,648
TOTAL NONOPERATING REVENUE	<u>18,890</u>	<u>7,121</u>	<u>26,011</u>
NET INCOME (LOSS)	<u>29,285</u>	<u>11,831</u>	<u>41,116</u>

Oak Forest Health Center
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date March 31, 2012

	<u>February 29, 2012</u>	<u>Inc (Dec)</u>	<u>March 31, 2012</u>
REVENUE:			
Net patient service revenue	4,395	(806)	3,589
Other revenue	110	43	154
Total Revenue	<u>4,505</u>	<u>(763)</u>	<u>3,743</u>
OPERATING EXPENSES:			
Salaries and wages	5,584	1,666	7,250
Employee benefits	1,978	551	2,529
Supplies	227	151	379
Purchased svs, rental & other	598	332	931
Depreciation	720	240	960
Insurance expense	<u>1,212</u>	<u>65</u>	<u>1,277</u>
TOTAL OPERATING EXPENSES	<u>10,499</u>	<u>3,192</u>	<u>13,691</u>
GAIN (LOSS) FROM OPERATIONS	<u>(5,993)</u>	<u>(3,955)</u>	<u>(9,948)</u>
NONOPERATING REVENUE:			
Property taxes	1,259	385	1,644
Cigarette taxes	287	157	444
Sales taxes	2,363	992	3,355
Interest income	0	0	0
Retirement plan contribution	<u>841</u>	<u>280</u>	<u>1,121</u>
TOTAL NONOPERATING REVENUE	<u>4,751</u>	<u>1,814</u>	<u>6,564</u>
NET INCOME (LOSS)	<u>(1,243)</u>	<u>(2,141)</u>	<u>(3,384)</u>

Provident Hospital
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date March 31, 2012

	<u>February 29, 2012</u>	<u>Inc (Dec)</u>	<u>March 31, 2012</u>
REVENUE:			
Net patient service revenue	21,305	2,120	23,425
Other revenue	63	25	88
Total Revenue	<u>21,368</u>	<u>2,145</u>	<u>23,512</u>
OPERATING EXPENSES:			
Salaries and wages	8,567	2,837	11,404
Employee benefits	2,624	835	3,459
Supplies	242	122	364
Purchased svcs, rental & other	2,403	750	3,153
Depreciation	616	205	821
Insurance expense	937	196	1,133
TOTAL OPERATING EXPENSES	<u>15,592</u>	<u>5,119</u>	<u>20,710</u>
GAIN (LOSS) FROM OPERATIONS	<u>5,776</u>	<u>(2,974)</u>	<u>2,802</u>
NONOPERATING REVENUE:			
Property taxes	1,191	352	1,542
Cigarette taxes	369	202	571
Sales taxes	3,849	1,615	5,464
Interest income	0	0	0
Retirement plan contribution	1,041	347	1,388
TOTAL NONOPERATING REVENUE	<u>6,449</u>	<u>2,516</u>	<u>8,965</u>
NET INCOME (LOSS)	<u>12,225</u>	<u>(458)</u>	<u>11,767</u>

Bureau of Health
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date March 31, 2012

	<u>February 29, 2012</u>	<u>Inc (Dec)</u>	<u>March 31, 2012</u>
REVENUE:			
Net patient service revenue			
Other revenue			
Total Revenue			
OPERATING EXPENSES:			
Salaries and wages	10,321	3,368	13,689
Employee benefits	3,176	1,066	4,241
Supplies	10,409	(1,843)	8,566
Purchased svcs, rental & other	8,504	6,760	15,265
Depreciation	817	272	1,089
Insurance expense	676	192	867
TOTAL OPERATING EXPENSES	33,903	9,815	43,846
GAIN (LOSS) FROM OPERATIONS	(33,903)	(9,815)	(43,846)
NONOPERATING REVENUE:			
Property taxes	697	224	920
Cigarette taxes	70	38	108
Sales taxes	764	321	1,085
Retirement plan contribution	1,201	400	1,601
TOTAL NONOPERATING REVENUE	2,731	983	3,714
NET INCOME (LOSS)	(31,172)	(8,832)	(40,132)

Dept of Public Health
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date March 31, 2012

	<u>February 29, 2012</u>	<u>Inc (Dec)</u>	<u>March 31, 2012</u>
REVENUE:			
Net patient service revenue	0		0
Other revenue	53	5	58
Total Revenue	53	5	58
OPERATING EXPENSES:			
Salaries and wages	2,249	1,632	3,881
Employee benefits	909	295	1,204
Supplies	11	2	13
Purchased svcs, rental & other	265	151	417
Depreciation	7	2	9
Insurance expense	225	75	300
TOTAL OPERATING EXPENSES	3,697	2,166	5,863
GAIN (LOSS) FROM OPERATIONS	(3,644)	(2,160)	(5,804)
NONOPERATING REVENUE:			
Property taxes	1,967	618	2,585
Cigarette taxes	305	167	472
Sales taxes	3,232	1,356	4,588
Retirement plan contribution	341	114	455
TOTAL NONOPERATING REVENUE	5,845	2,255	8,101
NET INCOME (LOSS)	2,201	95	2,296

Cermak
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date March 31, 2012

	<u>February 29, 2012</u>	<u>Inc (Dec)</u>	<u>March 31, 2012</u>
REVENUE:			
Net patient service revenue			
Other revenue	0	1	1
Total Revenue	<u>0</u>	<u>1</u>	<u>1</u>
OPERATING EXPENSES:			
Salaries and wages	9,458	3,087	12,545
Employee benefits	2,609	864	3,473
Supplies	0	1	1
Depreciation	41	14	54
Insurance expense	664	193	857
TOTAL OPERATING EXPENSES	<u>13,131</u>	<u>4,304</u>	<u>17,435</u>
GAIN (LOSS) FROM OPERATIONS	<u>(13,131)</u>	<u>(4,303)</u>	<u>(17,434)</u>
NONOPERATING REVENUE:			
Sales taxes	6,619	2,778	9,398
Retirement plan contribution	1,065	355	1,421
TOTAL NONOPERATING REVENUE	<u>7,685</u>	<u>3,133</u>	<u>10,818</u>
NET INCOME (LOSS)	<u>(5,446)</u>	<u>(1,170)</u>	<u>(6,616)</u>

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
FINANCIAL STATEMENT DISCLOSURE CHECKLIST

Fiscal Year 2012

OBJECTIVE:

The object of this checklist is to help determine if the form and contents of the financial statements are in conformity with the accounting standards applicable to financial statement basis of accounting.

DISCLOSURE PRINCIPLES:

Note: Management can comply with a disclosure principle by making disclosure in body of financial statements or in the notes accompanying the financial statements. In a compilation engagement, management's election to omit substantially all disclosures applies to all disclosure principles in GAAP financial statements.

	Yes, N/A, No?	If no, state reason (immaterial, estimated, etc.)
FINANCIAL STATEMENT REFERENCES:		
1. Do the financial statements reference footnotes (MD&A) or selected information?	Yes	
GENERAL DISCLOSURES:		
<u>A. Estimates:</u>		
1. General disclosure about use of estimates (MD&A)?	Yes	
2. Disclosure of possible changes in estimates?	Yes	
<u>B. Vulnerabilities do to concentrations in following areas disclosed?:</u>		
1. Customers?	Yes	
2. Suppliers?	Yes	
3. Lenders?	Yes	
4. Products?	Yes	
5. Supply of materials, labor or supplies?	Yes	
6. Location of assets in geographic area?	Yes	
<u>C. Related parties (FASB 57):</u>		
1. Known common control and economic dependency disclosure?	Yes	
2. Known transactions with related parties disclosed?	Yes	
<u>OTHER DISCLOSURE AREAS TO BE CONSIDERED:</u>		
1. Method of consolidations?	Yes	
2. Accounting changes including changes in GAAP and in estimates?	Yes	
3. Business combinations?	Yes	
4. Discontinues operations?	Yes	
5. Going concern?	Yes	

COMMENTS:

Completed by _____
 Reviewed by _____

Date _____
 Date _____

Cook County Health and Hospitals System

Financial Operations and Statistical Reports
(Non GAAP)

For the Month Ended March 31, 2012

Index	Page
1. Actual vs. Budget – Cash Receipts	3-5
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5. Case Mix	13

*** Final Cash Report ***

For the Month March-2012

	Actual	Budget	Variance
SHCC			
Medicare	\$ 5,168,931	\$ 4,744,794	\$ 424,137
Medicaid	10,572,035	14,955,870	(4,383,835)
Other	1,803,422	3,048,915	(1,245,493)
Physician Billing	184,337	1,055,400	(871,063)
Medicaid UPL Adjustment	-	1,850,746	(1,850,746)
Medicaid Retroactive Payment	-	-	-
Vendor Payments From Revenue			
Pharmacy Billing	-	-	-
Collection Agency	(20,550)	-	(20,550)
Revenue Enhancement	-	-	-
Physician Billing	-	-	-
Physician Contract Payments	-	-	-
Physician Contract Revenues	181,198	-	181,198
Totals	\$ 17,889,373	\$ 25,655,725	\$ (7,766,352)

Cumulative Cash Summary Through March-2012

	Actual	Budget	Variance
SHCC			
Medicare	\$ 17,441,573	\$ 18,673,060	\$ (1,231,487)
Medicaid	36,635,717	63,562,448	(26,926,731)
Other	5,639,778	11,998,957	(6,359,179)
Physician Billing	429,128	2,110,800	(1,681,672)
Medicaid UPL Adjustment	-	5,432,835	(5,432,835)
Medicaid Retroactive Payment	39,632,769	10,000,000	29,632,769
Vendor Payments From Revenue			
Pharmacy Billing	(287,978)	-	(287,978)
Collection Agency	(20,550)	-	(20,550)
Revenue Enhancement	(206,528)	-	(206,528)
Physician Billing	-	-	-
Physician Contract Payments	35,640	-	35,640
Physician Contract Revenues	207,038	-	207,038
Totals	\$ 99,506,586	\$ 111,778,100	\$ (12,271,514)

	Actual	Budget	Variance
PHCC			
Medicare	\$ 240,829	\$ 396,442	\$ (155,613)
Medicaid	350,557	891,028	(540,471)
Other	116,004	276,996	(160,992)
Physician Billing	26,517	214,350	(187,833)
Medicaid UPL Adjustment	-	-	-
Medicaid Retroactive Payment	-	-	-
Vendor Payments From Revenue			
Pharmacy Billing	-	-	-
Collection Agency	(1,740)	-	(1,740)
Revenue Enhancement	-	-	-
Physician Billing	-	-	-
Physician Contract Payments	-	-	-
Physician Contract Revenues	-	-	-
Totals	\$ 732,167	\$ 1,778,816	\$ (1,046,649)

	Actual	Budget	Variance
PHCC			
Medicare	\$ 1,088,803	\$ 1,560,191	\$ (471,388)
Medicaid	1,522,680	3,786,869	(2,264,189)
Other	406,981	1,090,113	(683,132)
Physician Billing	110,595	428,700	(318,105)
Medicaid UPL Adjustment	-	-	-
Medicaid Retroactive Payment	4,394,069	-	4,394,069
Vendor Payments From Revenue			
Pharmacy Billing	(9,155)	-	(9,155)
Collection Agency	(1,740)	-	(1,740)
Revenue Enhancement	-	-	-
Physician Billing	-	-	-
Physician Contract Payments	-	-	-
Physician Contract Revenues	-	-	-
Totals	\$ 7,512,234	\$ 6,865,873	\$ 646,361

	Actual	Budget	Variance
OFHC			
Medicare	\$ 17,675	\$ 63,179	\$ (45,504)
Medicaid	201,879	512,858	(310,979)
Other	67,384	141,646	(74,262)
Physician Billing	11,326	80,250	(68,924)
Medicaid UPL Adjustment	-	-	-
Medicaid Retroactive Payment	-	-	-
Vendor Payments From Revenue			
Pharmacy Billing	-	-	-
Collection Agency	-	-	-
Revenue Enhancement	-	-	-
Physician Billing	-	-	-
Physician Contract Payments	-	-	-
Physician Contract Revenues	-	-	-
Totals	\$ 298,264	\$ 797,933	\$ (499,669)

	Actual	Budget	Variance
OFHC			
Medicare	\$ 88,856	\$ 248,640	\$ (159,784)
Medicaid	1,201,728	2,179,647	(977,919)
Other	303,955	557,444	(253,489)
Physician Billing	34,280	160,500	(126,220)
Medicaid UPL Adjustment	-	-	-
Medicaid Retroactive Payment	2,906,137	-	2,906,137
Vendor Payments From Revenue			
Pharmacy Billing	(3,908)	-	(3,908)
Collection Agency	-	-	-
Revenue Enhancement	-	-	-
Physician Billing	-	-	-
Physician Contract Payments	-	-	-
Physician Contract Revenues	-	-	-
Totals	\$ 4,531,048	\$ 3,146,231	\$ 1,384,817

	Actual	Budget	Variance
SYSTEM			
Medicare	\$ 5,427,435	\$ 5,204,415	\$ 223,020
Medicaid	11,124,471	16,359,756	(5,235,285)
Other	1,986,810	3,467,557	(1,480,747)
Physician Billing	222,180	1,350,000	(1,127,820)
Medicaid UPL Adjustment	-	1,850,746	(1,850,746)
Medicaid Retroactive Payment	-	-	-
Vendor Payments From Revenue			
Pharmacy Billing	-	-	-
Collection Agency	(22,290)	-	(22,290)
Revenue Enhancement	-	-	-
Physician Billing	-	-	-
Physician Contract Payments	-	-	-
Physician Contract Revenues	181,198	-	181,198
DSH	12,567,309	11,666,667	900,642
BIPA	-	-	-
Medicaid Malpractice Retro	-	-	-
Totals	\$ 31,487,112	\$ 39,899,141	\$ (8,412,029)

	Actual	Budget	Variance
SYSTEM			
Medicare	\$ 18,619,233	\$ 20,481,891	\$ (1,862,658)
Medicaid	39,360,125	69,528,964	(30,168,839)
Other	6,350,713	13,646,514	(7,295,801)
Physician Billing	574,004	2,700,000	(2,125,996)
Medicaid UPL Adjustment	-	5,432,835	(5,432,835)
Medicaid Retroactive Payment	46,932,975	10,000,000	36,932,975
Vendor Payments From Revenue			
Pharmacy Billing	(301,041)	-	(301,041)
Collection Agency	(22,290)	-	(22,290)
Revenue Enhancement	(206,528)	-	(206,528)
Physician Billing	-	-	-
Physician Contract Payments	35,640	-	35,640
Physician Contract Revenues	207,038	-	207,038
DSH	50,269,235	46,666,668	3,602,567
BIPA	-	-	-
Medicaid Malpractice Retro	-	-	-
Totals	\$ 161,819,103	\$ 168,456,872	\$ (6,637,769)

The Medicaid fee-for-service revenue through the IGT covers the period beginning week ended 02/22/2012 - 03/14/2012 .

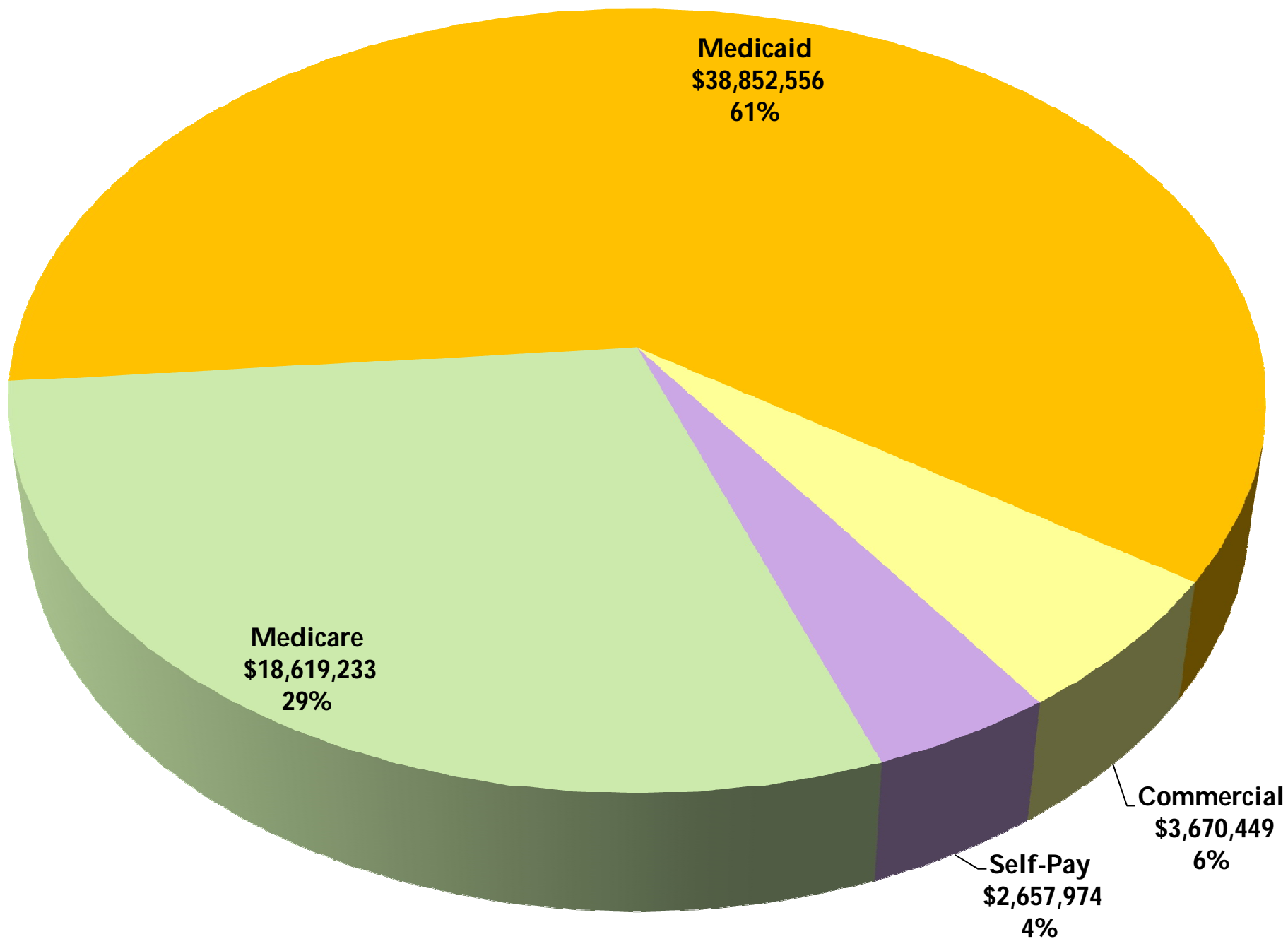
Vendor Payments From Revenue are payments out of revenue posted by the County Comptroller. Pharmacy Billing and Revenue Enhancement payments are reductions to Medicaid revenue. Collection Agency payments are reductions to Self-Pay (Other) revenue.

The Upper Payment Limit Revision is spread over 11 months, beginning Jan-2012, as it is not known in which month this payment will be received.

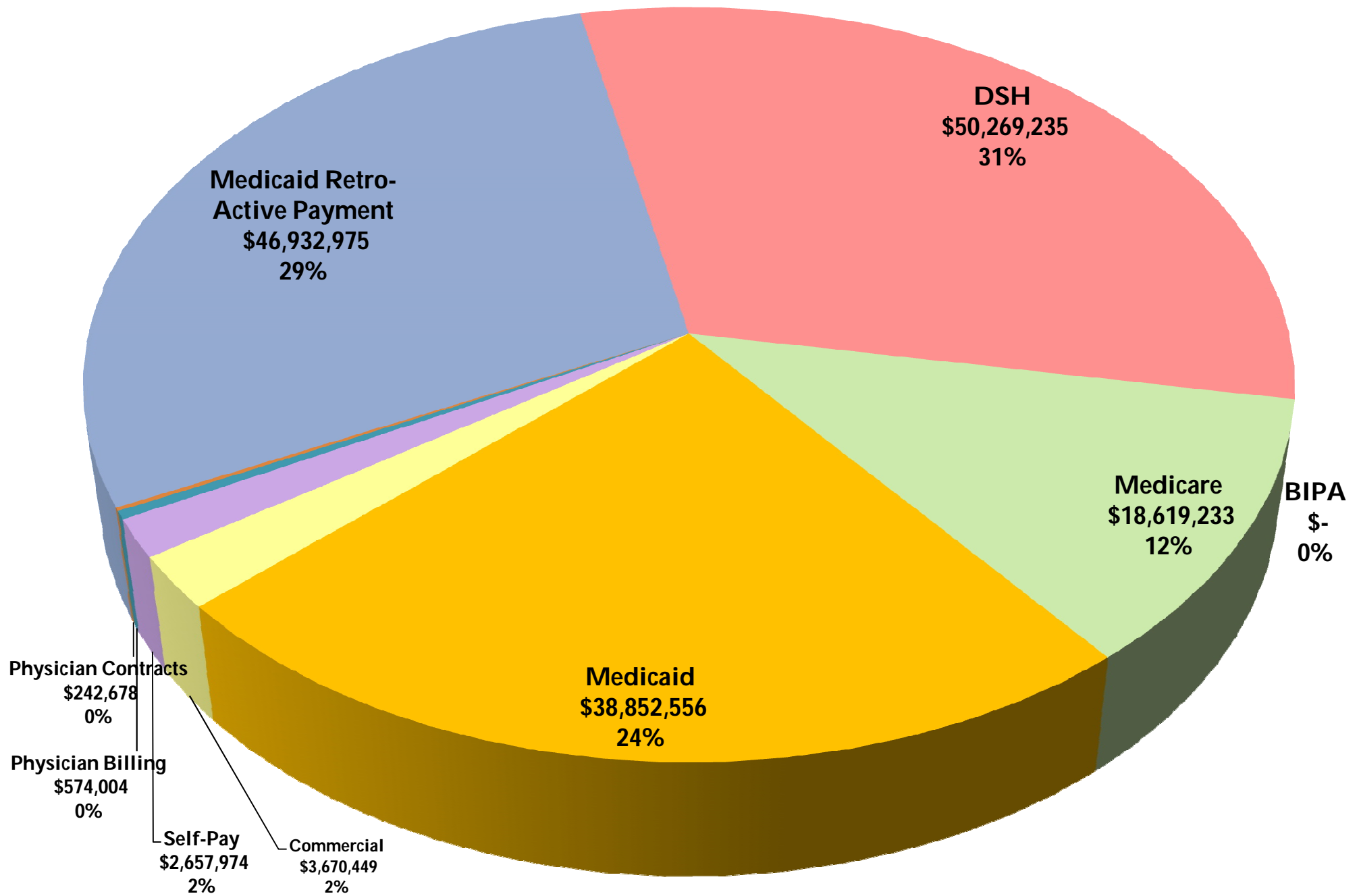
Included in the "Revenue Enhancement" total is a payment to the state for supplemental workers hired to help clear the Medicaid backlog.

The "Medicaid Retroactive Payment" was budgeted all at SHCC.

CCHHS Cumulative Net Patient Fee Cash Receipts Through March-2012



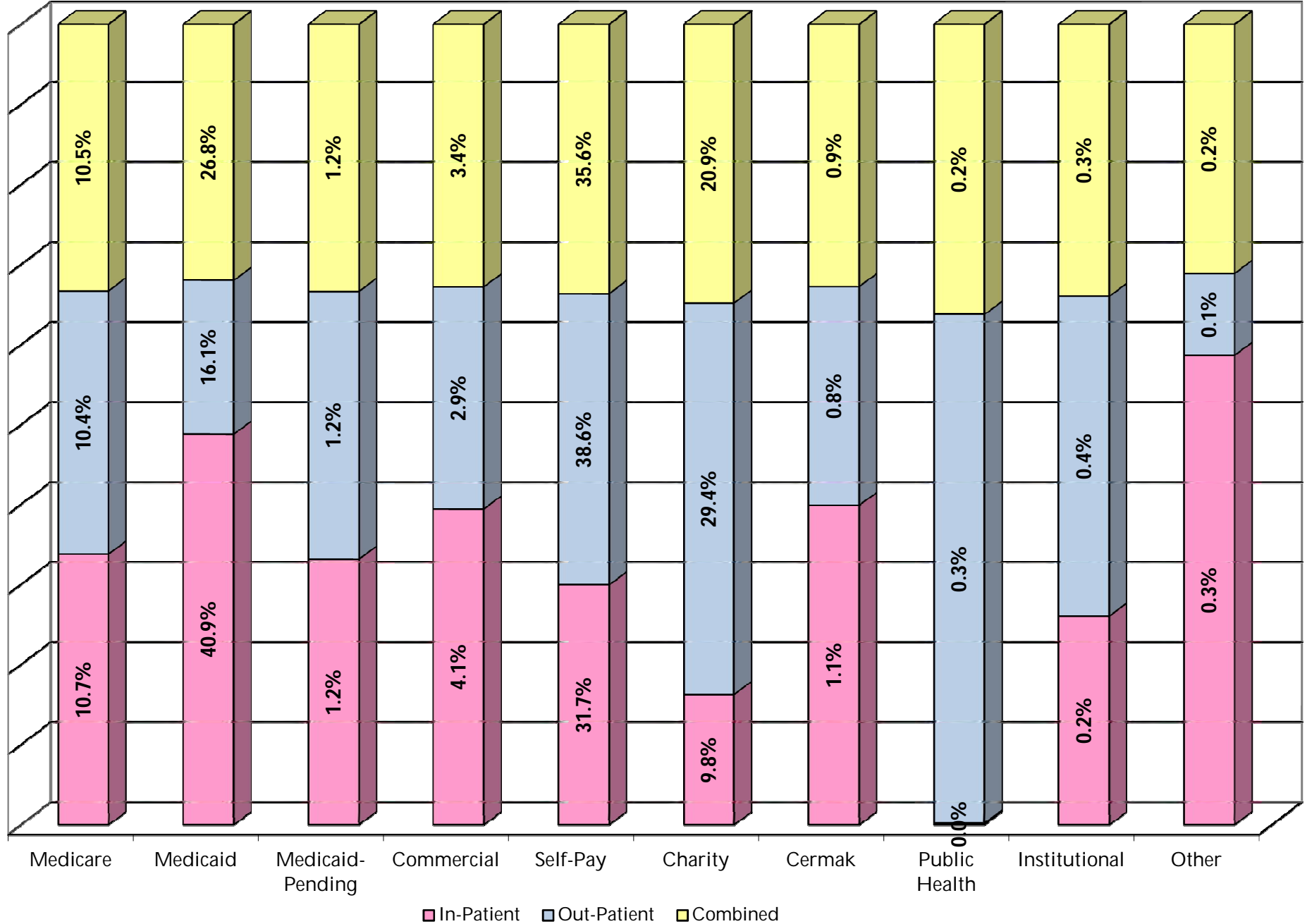
CCHHS All Net Cash Receipts Cumulative Total Through March-2012



**Cook County Health Facilities
System Expenses per Adjusted Patient Days
Budget and Actual (Non-GAAP Budget Basis)
With Temporary Budget Numbers
As of March 31, 2012**

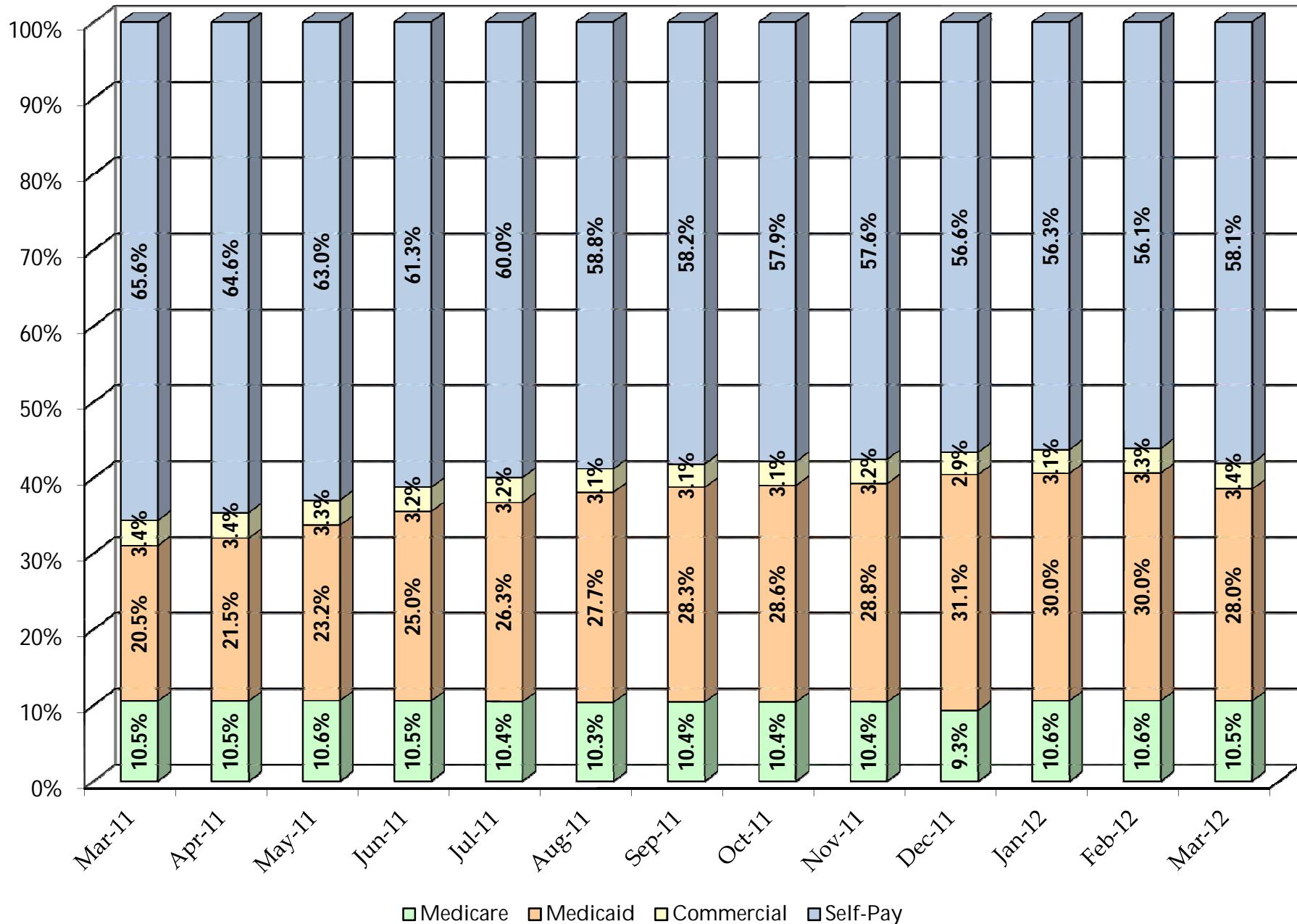
<u>Institution</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Stroger	\$ 4,538	\$ 4,852	6.47%
Provident	\$ 4,637	\$ 5,061	8.38%

Cumulative CCHHS IP, OP, And Combined Payer Mix Through March-2012 (Based Upon Charges)
Assumes 30% Of Accounts Accepted By Eligibility Vendor Successfully Converted To Medicaid



- The data in this graph is based upon charges.
- Other includes Grants, Risk Management, and Workman's Compensation.

IP And OP Cumulative Combined Payer Mix Comparison (Based Upon Charges)
Cook County Health And Hospitals System
Prior 13 Months Ending March-2012
Assumes 30% of Accounts Accepted By Eligibility Vendor Successfully Converted To Medicaid



CCHHS Utilization Factors
Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid
March-2012

Admissions

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	222	245	(23)	21	24	(3)	-	-	-	243	269	(26)
Medicaid	468	782	(314)	16	49	(33)	-	-	-	484	831	(347)
Medicaid-Pending	207	-	207	8	-	8	-	-	-	215	-	215
Commercial	62	73	(11)	4	6	(2)	-	-	-	66	79	(13)
Self-Pay	1,044	1,059	(15)	76	94	(18)	-	-	-	1,120	1,153	(33)
Charity	29	-	29	24	-	24	-	-	-	53	-	53
Cermak	28	-	28	-	-	-	-	-	-	28	-	28
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	7	-	7	-	-	-	-	-	-	7	-	7
Public Health	-	-	-	-	-	-	-	-	-	-	-	-
Workmens' Compensation	2	-	2	-	-	-	-	-	-	2	-	2
Total Admissions	2,069	2,159	(90)	149	173	(24)	-	-	-	2,218	2,332	(114)

Patient Days

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	987	1,031	(44)	76	145	(69)	-	-	-	1,063	1,176	(113)
Medicaid	2,427	3,803	(1,376)	76	225	(149)	-	-	-	2,503	4,028	(1,525)
Medicaid-Pending	1,004	-	1,004	37	-	37	-	-	-	1,041	-	1,041
Commercial	340	496	(156)	15	24	(9)	-	-	-	355	520	(165)
Self-Pay	4,371	4,885	(514)	301	304	(3)	-	-	-	4,672	5,189	(517)
Charity	96	-	96	73	-	73	-	-	-	169	-	169
Cermak	164	-	164	-	-	-	-	-	-	164	-	164
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	31	-	31	-	-	-	-	-	-	31	-	31
Public Health	-	-	-	-	-	-	-	-	-	-	-	-
Workmens' Compensation	10	-	10	-	-	-	-	-	-	10	-	10
Total Patient Days	9,430	10,215	(785)	578	698	(120)	-	-	-	10,008	10,913	(905)

Adjusted Patient Days

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	2,167	2,015	152	298	496	(198)	-	-	-	2,465	2,511	(46)
Medicaid	5,329	7,431	(2,102)	299	770	(471)	-	-	-	5,628	8,201	(2,573)
Medicaid-Pending	2,204	-	2,204	145	-	145	-	-	-	2,349	-	2,349
Commercial	746	969	(223)	59	82	(23)	-	-	-	805	1,051	(246)
Self-Pay	9,596	9,546	50	1,181	1,041	140	-	-	-	10,777	10,587	190
Charity	211	-	211	286	-	286	-	-	-	497	-	497
Cermak	360	-	360	-	-	-	-	-	-	360	-	360
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	68	-	68	-	-	-	-	-	-	68	-	68
Public Health	-	-	-	-	-	-	-	-	-	-	-	-
Workmens' Compensation	22	-	22	-	-	-	-	-	-	22	-	22
Total Adjusted Patient Days	20,703	19,961	742	2,268	2,389	(121)	-	-	-	22,971	22,350	621

Average Length of Stay

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center - Acute			Oak Forest Specialty Health Center - Rehabilitation		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	4.4	5.0	(0.6)	3.3	4.0	(0.7)	-	-	-	-	-	-
Medicaid	5.6	5.0	0.6	4.6	4.0	0.6	-	-	-	-	-	-
Medicaid-Pending	4.8	5.0	(0.2)	4.4	4.0	0.4	-	-	-	-	-	-
Commercial	5.6	5.0	0.6	3.8	4.0	(0.2)	-	-	-	-	-	-
Self-Pay	4.1	5.0	(0.9)	3.8	4.0	(0.2)	-	-	-	-	-	-
Charity	3.0	5.0	(2.0)	3.0	4.0	(1.0)	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Cermak	5.0	5.0	(0.0)	-	-	-	-	-	-	-	-	-
Public Health	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	2.8	5.0	(2.2)	-	-	-	-	-	-	-	-	-
Workmens' Compensation	15.7	5.0	10.7	-	-	-	-	-	-	-	-	-
Overall Average LOS	4.6	5.0	(0.4)	3.7	4.0	(0.3)	-	-	-	-	-	-

CCHHS Utilization Factors
Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid
Cumulative For Fiscal Year 2011 Through March-2012

Admissions

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	880	940	(60)	82	215	(133)	-	-	-	962	1,155	(193)
Medicaid	1,795	2,920	(1,125)	79	300	(221)	-	-	-	1,874	3,220	(1,346)
Medicaid-Pending	719	-	719	23	-	23	-	-	-	742	-	742
Commercial	240	221	19	11	30	(19)	-	-	-	251	251	-
Self-Pay	3,932	3,881	51	287	431	(144)	-	-	-	4,219	4,312	(93)
Charity	206	-	206	87	-	87	-	-	-	293	-	293
Cermak	113	-	113	-	-	-	-	-	-	113	-	113
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	15	-	15	-	-	-	-	-	-	15	-	15
Public Health	-	-	-	-	-	-	-	-	-	-	-	-
Workmens' Compensation	8	-	8	-	-	-	-	-	-	8	-	8
Total Admissions	7,908	7,962	(54)	569	976	(407)	-	-	-	8,477	8,938	(461)

Patient Days

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	4,080	4,370	(290)	338	571	(233)	-	-	-	4,418	4,941	(523)
Medicaid	9,952	14,849	(4,897)	277	885	(608)	-	-	-	10,229	15,734	(5,505)
Medicaid-Pending	3,852	-	3,852	110	-	110	-	-	-	3,962	-	3,962
Commercial	1,395	1,503	(108)	44	94	(50)	-	-	-	1,439	1,597	(158)
Self-Pay	17,187	18,009	(822)	1,055	1,196	(141)	-	-	-	18,242	19,205	(963)
Charity	786	-	786	308	-	308	-	-	-	1,094	-	1,094
Cermak	529	-	529	-	-	-	-	-	-	529	-	529
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	85	-	85	-	-	-	-	-	-	85	-	85
Public Health	-	-	-	-	-	-	-	-	-	-	-	-
Workmens' Compensation	83	-	83	-	-	-	-	-	-	83	-	83
Total Patient Days	37,949	38,731	(782)	2,132	2,746	(614)	-	-	-	40,081	41,477	(1,396)

Adjusted Patient Days

Payer Type	Stroger Hospital			Provident Hospital			Oak Forest Specialty Health Center			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	8,776	8,540	236	1,316	1,954	(638)	-	-	-	10,092	10,494	(402)
Medicaid	21,412	29,016	(7,604)	1,078	3,029	(1,951)	-	-	-	22,490	32,045	(9,555)
Medicaid-Pending	8,272	-	8,272	429	-	429	-	-	-	8,701	-	8,701
Commercial	3,005	2,937	68	171	321	(150)	-	-	-	3,176	3,258	(82)
Self-Pay	36,934	35,192	1,742	4,114	4,095	19	-	-	-	41,048	39,287	1,761
Charity	1,693	-	1,693	1,199	-	1,199	-	-	-	2,892	-	2,892
Cermak	1,137	-	1,137	-	-	-	-	-	-	1,137	-	1,137
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Institutional	184	-	184	-	-	-	-	-	-	184	-	184
Public Health	-	-	-	-	-	-	-	-	-	-	-	-
Workmens' Compensation	180	-	180	-	-	-	-	-	-	180	-	180
Total Adjusted Patient Days	81,593	75,685	5,908	8,307	9,399	(1,092)	-	-	-	89,900	85,084	4,816

CCHHS Utilization Factors

**Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid
Emergency Room And Immediate Care Visits For March-2012**

Stroger Hospital					Provident Hospital				
Payer Type	ER Patients		ER	Total Visits	Payer Type	ER Patients		ER	Total Visits
	Treated And Released	Admissions From ER				Treated And Released	Admissions From ER		
Medicare	501	181	75	757	Medicare	165	18	16	199
Medicaid	2,106	293	295	2,694	Medicaid	487	16	68	571
Medicaid-Pending	91	141	10	242	Medicaid-Pending	16	8	2	26
Commercial	235	30	24	289	Commercial	75	3	11	89
Self-Pay	5,439	747	824	7,010	Self-Pay	1,633	70	159	1,862
Charity	825	17	135	977	Charity	326	14	29	369
Cermak	51	23	-	74	Cermak	1	-	-	1
Grants & Research	-	-	-	-	Grants & Research	-	-	-	-
Public Health	21	-	1	22	Public Health	3	-	-	3
Institutional	57	7	2	66	Institutional	-	-	-	-
Workmens' Compensation	8	1	-	9	Workmens' Compensation	1	-	-	1
Totals	9,334	1,440	1,366	12,140	Totals	2,707	129	285	3,121
			Budget	10,126				Budget	3,115
			Variance	2,014				Variance	6

Oak Forest Specialty Health Center					ER and Immediate Care Total					
Payer Type	ER Patients		ER	Immediate Care Visits	Payer Type	ER Patients		ER	Immediate Care Visits	Total Visits ER and Immediate Care
	Treated And Released	Admissions From ER				Treated And Released	Admissions From ER			
Medicare	-	-	-	69	Medicare	666	199	91	69	1,025
Medicaid	-	-	-	94	Medicaid	2,593	309	363	94	3,359
Medicaid-Pending	-	-	-	2	Medicaid-Pending	107	149	12	2	270
Commercial	-	-	-	24	Commercial	310	33	35	24	402
Self-Pay	-	-	-	1,025	Self-Pay	7,072	817	983	1,025	9,897
Charity	-	-	-	415	Charity	1,151	31	164	415	1,761
Cermak	-	-	-	-	Cermak	52	23	-	-	75
Grants & Research	-	-	-	-	Grants & Research	-	-	-	-	-
Public Health	-	-	-	-	Public Health	24	-	1	-	25
Institutional	-	-	-	1	Institutional	57	7	2	1	67
Workmens' Compensation	-	-	-	-	Workmens' Compensation	9	1	-	-	10
Totals	-	-	-	1,630	Totals	12,041	1,569	1,651	1,630	16,891
			Budget	2,711					ER and Immediate Care Budget	15,952
			Variance	(1,081)					Variance	939

Percent Of Admissions From Emergency Room For Month Of March-2012

	SHCC	PHCC	OFHC	CCHHS
ER Admissions	1,440	129	-	1,569
Total Admissions	2,069	149	-	2,218
% of ER Admissions	70%	87%	0%	71%

Notes:

- ER Elopers are patients who leave without being seen by a physician.
- "Medicaid-Pending" assumes 30% of the Self-Pay accounts accepted by the eligibility vendor will be successfully converted to Medicaid accounts.

CCHHS Utilization Factors

**Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid
Cumulative Emergency Room And Immediate Care Visits Through March-2012**

Stroger Hospital					Provident Hospital				
ER Patients					ER Patients				
Payer Type	Treated And Released	Admissions From ER	ER Elopes	Total Visits	Payer Type	Treated And Released	Admissions From ER	ER Elopes	Total Visits
Medicare	1,813	701	314	2,828	Medicare	609	76	44	729
Medicaid	6,864	1,070	691	8,625	Medicaid	1,726	72	152	1,950
Medicaid-Pending	636	493	36	1,165	Medicaid-Pending	66	23	4	93
Commercial	981	128	72	1,181	Commercial	260	9	26	295
Self-Pay	21,913	2,813	3,486	28,212	Self-Pay	6,604	267	495	7,366
Charity	3,566	130	513	4,209	Charity	1,246	62	73	1,381
Cermak	218	99	5	322	Cermak	3	-	-	3
Grants & Research	1	-	1	2	Grants & Research	-	-	-	-
Public Health	77	-	1	78	Public Health	7	-	-	7
Institutional	172	15	8	195	Institutional	1	-	-	1
Workmens' Compensation	20	6	4	30	Workmens' Compensation	4	-	-	4
Totals	36,261	5,455	5,131	46,847	Totals	10,526	509	794	11,829
			Budget	38,640				Budget	12,260
			Variance	8,207				Variance	(431)

Oak Forest Specialty Health Center					ER and Immediate Care Total					
ER Patients					ER Patients					Total Visits ER and Immediate Care
Payer Type	Treated And Released	Admissions From ER	ER Elopes	Immediate Care Visits	Payer Type	Treated And Released	Admissions From ER	ER Elopes	Immediate Care Visits	
Medicare	-	-	-	288	Medicare	2,422	777	358	288	3,845
Medicaid	-	-	-	374	Medicaid	8,590	1,142	843	374	10,949
Medicaid-Pending	-	-	-	10	Medicaid-Pending	702	516	40	10	1,268
Commercial	-	-	-	93	Commercial	1,241	137	98	93	1,569
Self-Pay	-	-	-	4,510	Self-Pay	28,517	3,080	3,981	4,510	40,088
Charity	-	-	-	1,762	Charity	4,812	192	586	1,762	7,352
Cermak	-	-	-	-	Cermak	221	99	5	-	325
Grants & Research	-	-	-	-	Grants & Research	1	-	1	-	2
Public Health	-	-	-	1	Public Health	84	-	1	1	86
Institutional	-	-	-	6	Institutional	173	15	8	6	202
Workmens' Compensation	-	-	-	-	Workmens' Compensation	24	6	4	-	34
Totals	-	-	-	7,044	Totals	46,787	5,964	5,925	7,044	65,720
			Budget	10,669					ER and Immediate Care Budget	61,569
			Variance	(3,625)					Variance	4,151

Percent Of Admissions From Emergency Room Cumulatively Through March-2012

	SHCC	PHCC	OFHC	CCHHS
ER Admissions	5,455	509	-	5,964
Total Admissions	7,908	569	-	8,477
% of ER Admissions	69%	89%	0%	70%

Notes:

- ER Elopes are patients who leave without being seen by a physician.
- "Medicaid-Pending" assumes 30% of the Self-Pay accounts accepted by the eligibility vendor will be successfully converted to Medicaid accounts.

CCHHS Utilization Factors

ACHN Clinic Visits

ACHN Clinic Visits - March-2012				Cumulative ACHN Clinic Visits Through March-2012			
	Actual	Budget	Variance		Actual	Budget	Variance
FANTUS / STROGER SCC CAMPUS	34,505	33,604	901	FANTUS / STROGER SCC CAMPUS	129,295	132,248	(2,953)
WEST CLUSTER	6,288	6,541	(253)	WEST CLUSTER	24,759	25,742	(983)
SOUTH CLUSTER	6,389	5,859	530	SOUTH CLUSTER	23,288	23,058	230
SOUTH SUBURBAN CLUSTER	6,017	5,270	747	SOUTH SUBURBAN CLUSTER	21,886	20,740	1,146
Total ACHN Visits	53,199	51,274	1,925	Total ACHN Visits	199,228	201,788	(2,560)

**Cook County Health and Hospitals System
Top Ten DRG's - March-2012**

John H. Stroger, Jr. Hospital of Cook County

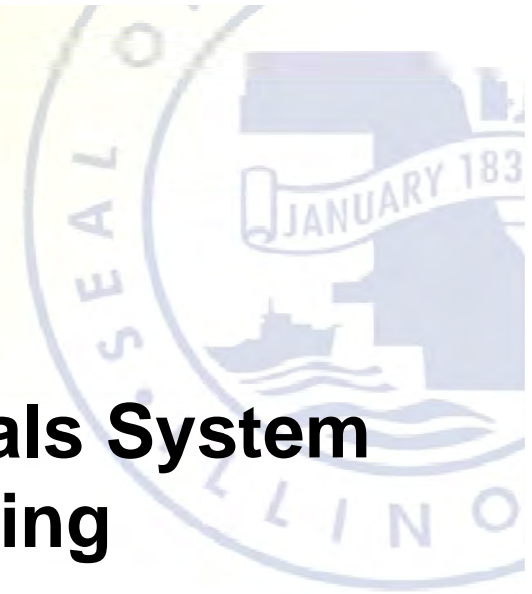
Rank	DRG and Description	Total Patients	Total Days	Avg LOS	Case Mix	MEDICARE
						Geometric Avg LOS
1	392 ESOPHAGITIS, GASTROENT & MISC DIGEST DISORDERS W/O MCC	61	154	2.5	0.7241	2.7
2	812 RED BLOOD CELL DISORDERS W/O MCC	52	109	2.1	0.7920	2.7
3	313 CHEST PAIN	51	69	1.4	0.5434	1.7
4	603 CELLULITIS W/O MCC	36	86	2.4	0.8444	3.7
5	292 HEART FAILURE & SHOCK W CC	35	137	3.9	1.0214	3.9
6	293 HEART FAILURE & SHOCK W/O CC/MCC	34	99	2.9	0.6756	2.7
7	794 NEONATE W OTHER SIGNIFICANT PROBLEMS	32	105	3.3	1.2227	3.4
8	775 VAGINAL DELIVERY W/O COMPLICATING DIAGNOSES	30	70	2.3	0.5283	2.1
9	641 MISC DISORDERS OF NUTRITION,METABOLISM,FLUIDS/ELECTROLYTES W/O MCC	29	104	3.6	0.6988	2.8
10	192 CHRONIC OBSTRUCTIVE PULMONARY DISEASE W/O CC/MCC	29	66	2.3	0.7081	3.0

Provident Hospital of Cook County

Rank	DRG and Description	Total Patients	Total Days	Avg LOS	Case Mix	MEDICARE
						Geometric Avg LOS
1	313 CHEST PAIN	42	147	3.5	0.5434	1.7
2	292 HEART FAILURE & SHOCK W CC	10	41	4.1	1.0214	3.9
3	293 HEART FAILURE & SHOCK W/O CC/MCC	8	25	3.1	0.6756	2.7
4	194 SIMPLE PNEUMONIA & PLEURISY W CC	7	36	5.1	1.0026	4.0
5	743 UTERINE & ADNEXA PROC FOR NON-MALIGNANCY W/O CC/MCC	7	25	3.6	0.9306	1.8
6	195 SIMPLE PNEUMONIA & PLEURISY W/O CC/MCC	6	17	2.8	0.7037	3.0
7	203 BRONCHITIS & ASTHMA W/O CC/MCC	6	17	2.8	0.6133	2.6
8	191 CHRONIC OBSTRUCTIVE PULMONARY DISEASE W CC	3	18	6.0	0.9628	3.7
9	202 BRONCHITIS & ASTHMA W CC/MCC	3	17	5.7	0.8519	3.3
10	291 HEART FAILURE & SHOCK W MCC	3	17	5.7	1.5010	4.7

Cook County Health and Hospitals System
Minutes of the Finance Committee Meeting
May 24, 2012

ATTACHMENT #6



Cook County Health and Hospitals System Finance Committee Meeting May 24, 2012

- A. Update on Revenue Cycle Initiatives**
- B. CareLink Status Report**
- C. Financial Dashboard**

**Report of the Interim Chief Financial Officer
April 2012**

CCHHS

Revenue Cycle Update

- **CCHHS is making very good progress in improving the revenue cycle. Physician billing has begun to collect more significant cash than at the beginning of the fiscal year.**
- **The retro rate adjustment of 46.9 million dollars exceeded the 2012 budget by 36.9 dollars.**
- **CCHHS has received more payments for Disproportionate Share YTD than was budgeted by 4.5 million dollars.**
- **The system still expects additional Medicaid rate adjustments to be received during this fiscal year.**

Revenue Cycle Update

Cash Collections vs Budget

	December	January	February	March	April	April YTD	Budget YTD	(worse)
Medicare	\$ 3,939,625	\$ 3,851,771	\$ 5,400,402	\$ 5,427,435	\$ 3,944,083	\$ 22,563,316	\$ 25,518,422	\$ (2,955,106)
Medicaid	\$ 9,400,191	\$ 8,526,520	\$ 10,306,484	\$ 11,124,471	\$ 11,509,962	\$ 50,870,086	\$ 85,888,720	\$ (35,018,634)
Other	\$ 1,833,470	\$ 1,267,402	\$ 1,263,031	\$ 1,986,810	\$ 2,398,890	\$ 8,749,603	\$ 17,002,215	\$ (8,252,612)
Physician Billing	\$ 77,171	\$ 90,176	\$ 184,477	\$ 222,180	\$ 618,620	\$ 1,192,624	\$ 4,140,000	\$ (2,947,376)
Medicaid UPL Adj.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,223,880	\$ (7,223,880)
Medicaid Retro Rate Adj.		\$ 40,884,855	\$ 6,053,038		\$ -	\$ 46,935,434	\$ 10,000,000	\$ 36,935,434
Physician Contract Payments	\$ 12,500		\$ 23,140		\$ 110,000	\$ 145,640		\$ 145,640
Physician Contract Revenues	\$ 25,840		\$ -	\$ 181,198	\$ 148,942	\$ 355,979		\$ 355,979
DSH	\$ 12,567,308	\$ 12,567,309	\$ 12,567,309	\$ 12,567,309	\$ 12,567,309	\$ 62,836,544	\$ 58,333,335	\$ 4,503,209
BIPA	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Meaningful Use Payments					\$ 3,893,227	\$ 3,893,227	\$ -	\$ 3,893,227
Payments from revenue					\$ (417,356)	\$ (950,373)	\$ -	\$ (950,373)
Total	\$ 27,856,105	\$ 67,188,033	\$ 35,797,881	\$ 31,509,403	\$ 34,773,677	\$ 196,592,080	\$ 208,106,572	\$ (11,514,492)

Revenue Cycle Update

- **Medicaid collections have been showing a positive trend through the end of April 2012.**
- **The CEA inventory of Medicaid applications has been reduced by 28% since the beginning of the fiscal year.**
- **Unbilled inpatient accounts have been reduced by 10 million dollars or 71.4% from the level at the start of the fiscal year.**
- **Unbilled outpatient accounts have been reduced by 14% since the beginning of the fiscal year.**

Revenue Cycle Update

- **The average days of revenue outstanding at the end of April 2012 is 11% lower than at the end of March 2012.**
- **The Centralized Business Office has been established at Oak Forest Health Center to improve efficiency and better utilization of the staff.**
- **Centralized Scheduling is operational for a significant portion of the healthcare system. This concept will improve patient satisfaction and improve the utilization of the system's resources.**
- **A payment of 3.9 million dollars was received from Medicaid for "Meaningful Use" of the EMR at Stroger Hospital. More payments from Medicaid and Medicare are expected for "Meaningful Use".**

Cook County Health & Hospitals System

Revenue Cycle Update

2012 Medicaid Collections		4	4	5	4	4	5
		December	January	February	March	April	May
J. H. Stroger Hospital	\$	6,989,409	\$ 6,908,809	\$ 6,228,185	\$ 8,553,610	\$ 8,477,774	\$ 10,621,199
Oak Forest Hospital				\$ 371,590	\$ 976	\$	\$ 13,823
Provident Hospital	\$	289,385	\$ 273,634	\$ 135,813	\$ 155,212	\$ 260,248	\$ 258,236
The Core Center	\$	138,089	\$ 85,985	\$ 107,333	\$ 88,780	\$ 90,974	\$ 106,643
Total Facility Revenue	\$	7,416,883	\$ 7,268,428	\$ 6,842,922	\$ 8,798,578	\$ 8,828,996	\$ 10,999,902
Englewood Health Center	\$	28,903	\$ 22,102	\$ 19,152	\$ 27,599	\$ 26,734	\$ 30,198
Fantus Health Center	\$	666,515	\$ 404,374	\$ 506,917	\$ 782,615	\$ 797,784	\$ 973,647
Dr. Jorge Prieto Health Center	\$	42,227	\$ 24,175	\$ 26,602	\$ 37,307	\$ 33,263	\$ 48,153
Austin Cook County Comm HC	\$	27,838	\$ 13,686	\$ 14,763	\$ 29,400	\$ 23,287	\$ 31,921
Childrens Advocacy Center	-	-	\$ 399	\$ 3,990	\$ 7,182	\$ 6,983	
Cicero Health Center	\$	99,417	\$ 54,030	\$ 73,607	\$ 154,228	\$ 146,382	\$ 131,481
Logan Square Health Center	\$	35,736	\$ 28,444	\$ 33,190	\$ 59,241	\$ 53,467	\$ 68,049
Vista Clinic of Cook County	\$	46,503	\$ 21,773	\$ 33,385	\$ 100,606	\$ 88,969	\$ 97,110
Woodlawn Health Center	\$	14,801	\$ 7,747	\$ 12,569	\$ 18,155	\$ 17,302	\$ 19,769
Woody Winston Health Center	\$	1,995	\$ 1,837	\$ 3,192	\$ 2,793	\$ 2,339	\$ 4,262
Lincoln Memorial Health Center	\$	272	-	\$ 870	\$ 61,320	\$ 14,836	\$ 25,083
Cottage Grove Health Center	\$	10,574	\$ 11,970	\$ 25,083	\$ 53,842	\$ 48,869	\$ 44,241
Oak Forest Specialty Clinics	\$	8,978	\$ 6,584	\$ 19,152	\$ 35,911	\$ 81,797	\$ 53,754
Oak Forest Urgent Immediate CC	-	-	-	-	\$	\$ 55,856	\$ 11,172
Provident Hospital Sengstacke	\$	42,489	\$ 46,086	\$ 48,480	\$ 75,612	\$ 70,425	\$ 70,993
Near South Health Center	\$	28,471	\$ 38,911	\$ 33,789	\$ 35,475	\$ 48,273	\$ 56,460
ACHN Total	\$	1,054,719	\$ 681,719	\$ 851,150	\$ 1,478,093	\$ 1,516,765	\$ 1,673,275
John H. Stroger Jr. Pharmacy	\$	188,564	\$ 178,061	\$ 260,460	\$ 196,419	\$ 280,901	\$ 283,683
Core Center Pharmacy	\$	25,785	\$ 19,589	\$ 52,829	\$ 29,151	\$ 55,207	\$ 63,451
Oak Forest Pharmacy	\$	289,821	\$ 143,241	\$ 81,303	\$ 32,659	\$ 112,573	\$ 103,538
Provident Hospital Pharmacy	\$	59,987	\$ 24,688	\$ 59,860	\$ 60,305	\$ 61,463	\$ 75,269
Fantus Health Center Pharmacy	\$	124,675	\$ 103,974	\$ 153,246	\$ 132,827	\$ 163,124	\$ 195,976
Fantus Health Cntr Refill Phar	\$	5,711	\$ 1,107	\$ 7,555	\$ 1,024	\$ 5,126	\$ 1,448
Total Pharmacy	\$	694,543	\$ 470,660	\$ 615,253	\$ 452,385	\$ 678,395	\$ 720,365
6 Total Medicaid Collections	\$	9,166,145	\$ 8,420,808	\$ 8,309,325	\$ 10,729,055	\$ 11,024,156	\$ 13,393,541

CareLink Status Report

- Almost 34,000 patients have been screened for CareLink

CareLink Statistics - Program to date as of May 2012

Approved CareLink Applications

Discount Level		
100%	32210	98.2%
50%	477	1.5%
25%	110	0.3%
Total CareLink Approved Applications	32797	100.0%

Denied CareLink Applications

Medicaid eligible or active Medicaid	927	84.8%
Residency	103	9.4%
Income	42	3.8%
Access to Insurance	21	1.9%
Total Denied CareLink Applications	1093	100.0%

Total Applications and the Portion of Applications Approved	33890	96.8%
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CareLink Status Report

- **Each month more patients are being approved for CareLink.**
- **An effort to place a CareLink counselor in the community clinics has been started without adding additional staff.**
- **Additional community education is planned to inform patients in our service area about how to apply for CareLink and attract more patients to the system.**
- **CareLink will provide data about the level of charity care provided by the system.**
- **The CareLink screenings have also identified patients that either have another insurance or those that can qualify for Medicaid.**

CareLink Status Report

- CCHHS has provided CareLink discounts through the end of April 2012 of almost \$98,000,000 in fiscal year 2012.

<u>CareLink Discounts Applied to Billed Accounts</u>	Inpatient	Outpatient	Total
December	\$ 3,090,281	\$ 15,885,191	\$ 18,975,472
January	\$ 2,140,721	\$ 11,919,269	\$ 14,059,991
February	\$ 3,017,849	\$ 15,085,802	\$ 18,103,651
March	\$ 3,427,846	\$ 19,958,199	\$ 23,386,045
April	\$ 6,834,506	\$ 16,318,252	\$ 23,152,758
YTD Discounts Applied to Billed Accounts	\$ 18,511,203	\$ 79,166,714	\$ 97,677,917

Financial Dashboard

- **The latest Dashboard includes financial and utilization information. Labor information has been added to show the number of FTE's and the dollars of salaries and wages.**
- **The Dashboard can be distributed through e-mail or as part of CCHHS's monthly reporting to the Board of Directors.**
- **Additional statistics can be added if the Board would like to see additional items.**

Financial Dashboard

CCHHS Dashboard Information - 2012

Revenue & Accounts Receivable

	December	January	February	March	April
Self Pay Percentage - Gross Charges	57%	56%	55%	58%	57%
Unbilled Inpatient Accounts over 5 days	\$ 10,205,785	\$ 5,933,308	\$ 3,268,451	\$ 3,944,092	\$ 4,039,925
Unbilled Outpatient Accounts	\$ 22,534,776	\$ 23,355,905	\$ 21,675,531	\$ 21,473,442	\$ 19,298,121
Inpatient Accounts Receivable - Billed	\$ 210,443,699	\$ 179,257,581	\$ 246,676,173	\$ 236,363,473	\$ 216,274,438
Outpatient Accounts Receivable - Billed	\$ 172,534,898	\$ 179,257,581	\$ 190,738,561	\$ 192,998,920	\$ 200,806,195
Days in Revenue Outstanding	167	176	177	173	154
CEA Medicaid Application Inventory	9966	9163	8304	8277	7228

Volume

Patient Days - Stroger	9791	9536	9561	9430	9052
Patient Days - Provident	502	510	514	578	438
Admissions - Stroger	2026	1962	1982	2069	1888
Admissions - Provident	143	132	134	149	136
Births - Stroger	46	57	53	65	45
Average Length of Stay - Stroger	4.9	4.9	4.9	4.6	4.8
Average Length of Stay - Provident	3.9	3.9	3.9	3.7	3.2
ER Visits - Stroger	11716	11754	9023	12140	11119
ER - Visits - Provident	2299	2979	2739	2707	2879
Immediate Care Visits - Oak Forest	1868	1964	1966	1630	1535
Clinic Visits	47586	49604	48839	53199	51474

Labor

Productive Dollars YTD	\$ 107,541,082	\$ 138,880,839
Productive FTE's YTD	5114	5142
Non-Productive Dollars YTD	\$ 23,874,493	\$ 28,950,285
Non Productive FTE's YTD	1136	1068